



## **2024 Draft NOFO Materials**

- 1) FY24 Standard of Operations
- 2) FY24 NOFO Application Outline
- 3) FY24 CoC NOFO RFP
- 4) FY24 Project Rating Ranking Tool



# OK-501 Tulsa City and County FY2024 Continuum of Care Program NOFO Annual Consolidated Application Standards of Operations

Leadership Council Approval: xx/xx/xxxx

## Background & Governance:

Annually, the U.S. Department of Housing and Urban Development (HUD) holds a national competition for Continuum of Care (CoC) Program funds through the CoC Program Notice of Funding Opportunity (NOFO) authorized by subtitle C of title IV of the McKinney-Vento Homeless Assistance Act. This competition provides federal funding awards to service providers in the Tulsa City and County area dedicated to providing housing and services to individuals and families who are experiencing homelessness. HUD requires that CoCs facilitate a local review process to review and accept all projects included in the CoC annual consolidated grant application.

In accordance with 24 CFR 578, CoCs must follow a collaborative process for the development of an application in response to and in accordance with the requirement of the CoC Program NOFO issued by HUD. The AWH4T Governance Charter defines requirements specific to the local process. The AWH4T governing board, Leadership Council, is responsible for approving the agency designated as the Collaborative Applicant for the OK-501 Tulsa CoC. The Center for Housing Solutions, Inc. (Housing Solutions), the Collaborative Applicant for the Tulsa County Continuum of Care, has been appointed by the Leadership Council to:

- 1) Complete and submit the Consolidated Application consisting of the Collaborative Application, Priority Listing, and Project Applications; and
- 2) Facilitate the local competition for CoC Program funding, under the supervision of the Leadership Council, or its representative.

## Continuum of Care Competitive Funding Policy:

The A Way Home for Tulsa (AWH4T) Tulsa City and County Continuum of Care (CoC) will competitively rank projects for funding based on projects' improvement of system performance. AWH4T seeks to facilitate a coordinated, equitable, and outcome-oriented community process for the solicitation, review, rank, and selection of project applications, and a process by which renewal projects are reviewed for performance and compliance with 24 CFR 578.1 and increase funding through overall performance in ending homelessness in Tulsa City and County.

## Roles & Responsibilities:

The *Leadership Council* (LC) approves all NOFO related policies and procedures. The *Leadership Council*, or their designee, will recruit members for the *CoC NOFO Task Group*, *Project Review Panel*, and *Appeal Panel*. In the formation of each decision-making body, the CoC makes every effort to recruit members who are representative of the population served in the CoC including persons of different races and ethnicities, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process. Individuals with lived experience of homelessness are included in the development, or revision, of the local competition rating factors.

The *CoC NOFO Task Group* is formed as a governing body to facilitate the collaborative development of the local competition policies, application materials, and scoring criteria implemented bi-annually. The CoC Leadership Council reviews and approves the NOFO Task Group's recommendations to the local review process and scoring criteria; and subject to necessary changes based on requirements outlined in the CoC Program NOFO.

The *Project Review Panel* is a group of appointed community members responsible for reviewing and objectively scoring all Renewal and New Project applications and making funding recommendations to Leadership Council. At least five (5) non-conflicted Project Review Panel Members will be recruited by Housing Solutions, the Collaborative Applicant. The panel will include at least one CoC Leadership Council member a non-conflicted provider (ideally a provider with experience administering Federal, non-CoC grants), and a representative from the Participant Advisory Group (PAG) and Youth Advisory Board (YAB). In addition, a Collaborative Applicant representative will attend panel meetings to act as a resource (leaving the room when a conflict requires it). For purposes of the CoC Project Review Panel participation, conflict will not extend to a substantially independent program or arm of a CoC recipient, subrecipient, or applicant organization, so long as the program is controlled by an independent board and does not receive or directly benefit from CoC funding or the potential award of a CoC grant.

A three-member *Appeal Panel* will be selected from the Leadership Council or its designees and must include at least one representative of either the PAG or YAB. Appeal Panel Members will not have a conflict of interest with any of the agencies or parties applying for CoC Program funding as defined by the existing Project Review Panel's conflict of interest rules. Voting members of the Appeal Panel shall not serve simultaneously on the Project Review Panel; however, a Project Review Panel Member and a staff person of the Collaborative Applicant will attend the Appeal Panel meeting to inform discussion.

Housing Solutions will collect and assemble application materials for the Project Review Panel and appeals documentation, if any, for the Appeal Panel.

ROLE	RESPONSIBILITY
Leadership Council	The CoC's governing board for the AWH4T. Leadership Council is responsible for designating the entity to serve as the CoC Lead Agency and Collaborative Applicant, creating task groups and approving the Consolidated Application and Final Project Ranking before it is submitted to HUD by the Collaborative Applicant entity.
Housing Solutions	The CoC Collaborative Applicant and CoC Lead Agency designated by the Leadership Council. The agency responsible for facilitating the activities needed to

	submit a complete and successful application to HUD as a part of the nation-wide competitive funding competition.
CoC NOFO Task Group	A Leadership Council designated Task Group under the AWH4T's governance structure assigned to review and revise the local policies and process in which the annual CoC NOFO funding competition operates under.
Project Review Panel (PRP)	A minimum of 5 non-conflicted community members are appointed by the Collaborative Applicant to review and score project applications in accordance with local policy and procedures. <u>The review panel must include at least one person from YAB and PAG with lived experience of homelessness and must follow the AWH4T Conflict of Interest policy.</u>
Appeal Panel	Three members selected from the CoC Leadership Council who are responsible for determining the results of an appeal during the funding competition. <u>One of the three members selected must represent the YAB or PAG voting seat.</u>

## Project Application Process

Organizations that plan to submit applications for New or Renewal projects are requested to complete local application materials and guidelines following instructions based on the type of application being submitted with the exception of auto-ranked project types. Only renewal projects verified and submitted through the **FY2024 Grants Inventory Worksheet** registration process shall be considered eligible for renewal funding. In the event that funding becomes available through reallocation or HUD releases new or new bonus funding, the Tulsa City & County CoC will provide all CoC funding updates on the Housing Solutions' website ([www.awh4t.org](http://www.awh4t.org)) and distribute to the AWH4T contact list.

A Technical Assistance (TA) Workshop to release information about the Continuum of Care (CoC) Notice of Funding Opportunity (NOFO) Competition and will be open to all prospective applicants. Dates and times will be announced and publicly posted on the Collaborative Applicant's website ([www.awh4t.org](http://www.awh4t.org)) following the NOFO release.

### Local Competition Deadlines

Local competition deadlines are established to ensure all project applications are finalized within the timeline outlined in the HUD NOFO. As part of the Housing Solutions application process, the implementation of deadlines that meet the standards for Project Applications shall be considered as part of scoring criteria for the CoC Consolidated Application. HUD defines federal competition deadlines based on the date that the CoC NOFO is released, which varies annually. The Housing Solutions will post the Local Competition Timeline on the Housing Solutions website and make updates as needed.

### Reallocation

HUD expects CoCs to reallocate funds from non- and/or under-performing projects to projects addressing higher priority community needs that align with HUD priorities and goals. Reallocation involves using funds in whole or in part from existing eligible renewal projects to create one or more new projects. Organizations that release funds for reallocation from an existing project shall be given the right of first refusal for those funds if applying for a new eligible project. HUD requires funding reallocated from projects previously funded with YHDP or DV Bonus funding to be used for projects serving the same subpopulation. Otherwise, reallocation shall be based on standard competitive factors.

Applicants voluntarily releasing project funds to the CoC for reallocation of funding must submit notification to the Collaborative Applicant by email to [nofo@housingsolutionstulsa.org](mailto:nofo@housingsolutionstulsa.org) by the date indicated in the Local Competition Timeline.

## Project Application Submission

The local application procedure includes a two-part submission process.

- 1) Local application materials. Local application materials for project applications are required to be fully complete and submitted by the deadline to Homebase and Housing Solutions at [TulsaCoCNOFA@homebaseccc.org](mailto:TulsaCoCNOFA@homebaseccc.org) and [nofo@housingsolutionstulsa.org](mailto:nofo@housingsolutionstulsa.org). The Local Competition Timeline outlines specific deadlines for new and renewal projects.
- 2) After the local review process has been finalized, all projects accepted for inclusion in the FY2024 Project Priority Listing and the CoC Annual Consolidated Application must complete a draft online project application in the e-snaps system and send a copy to the Housing Solutions for review prior to final submission in the e-snaps system. Housing Solutions will provide feedback on changes that need to be completed by the project applicant. All changes to project applications entered into the e-snaps system for HUD must be completed by the applicant by the deadline indicated in the Local Competition Timeline.

## Project Renewal Threshold

In accordance with the CoC NOFO III.B.4.(c), CoCs must consider the need to continue funding for projects expiring in CY 2025 (Jan 1, 2025 - Dec 31, 2025). Renewal projects must meet minimum eligibility, capacity, timeliness, and performance standards identified in the NOFO or they will be rejected from consideration for funding. HUD will review information in eLOCCS, APRs, and information provided from the local HUD CPD field office (monitoring reports, audit reports, and performance standards on prior grants).

## Deficiencies

Deficiency is used to refer to missing or omitted information within a submitted application. Deficiencies typically involve missing documents, information on a form, or some other type of unsatisfied information requirement (e.g., an unsigned form, unchecked box, etc.). Depending on specific criteria, deficiencies may be either curable or non-curable.

- Curable Deficiency – Applicants may correct a curable deficiency with timely action. To be curable, the deficiency must:
  - Not be a threshold requirement, except for documentation of applicant eligibility.
  - Be remedied within the time frame specified in the notice of deficiency.
- Non-Curable Deficiency – An applicant cannot correct a non-curable deficiency after the submission deadline. Non-curable deficiencies are deficiencies that, if corrected, would change an applicant's score or rank versus other applicants. Non-curable deficiencies may result in an application being marked ineligible, or otherwise adversely affect an application's score and final determination.

All applicants whose projects have identified both curable and/or non-curable deficiencies must be given at least two (2) business days to address and adequately resolve any deficiencies. If deficiencies cannot be sufficiently addressed, the applicant cannot move forward in the process.

Applicants can appeal the determination based on the appeal policy outlined below.

## Local Project Review and Ranking Process

The CoC Program Competition is administered under the CoC Program Interim Rule. Scoring criteria and scoring tools have been developed to measure performance and capacity based on the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act Performance Measures, in compliance with CoC Interim Rule and HUD identified priorities. The scoring criteria found in the **Scoring Tools** and these policies detail how the Housing Solutions Project Review Panel Members shall evaluate projects for the funding year, determine inclusion in the Project Priority Listing of the CoC Annual Consolidated Application and rank the CoC projects.

Projects submitted to the Continuum of Care will be thoroughly reviewed at the local level. Deficient project applications prolong the review process for HUD, which results in delayed funding announcements, lost funding for CoCs due to rejected projects, and delays in funding to house and assist individuals and families experiencing homelessness. CoCs are expected to closely review information provided in each project application to ensure:


1. All proposed program participants will be eligible for the program component type selected;
2. The information provided in the project application and proposed activities are eligible and consistent with program requirements in 24 CFR part 578;
3. Each project narrative is fully responsive to the question being asked and that it meets all the criteria for that question as required by this NOFO;
4. The data provided in various parts of the project application are consistent; and
5. All required attachments correspond to the list of attachments in e-snaps and contain accurate and complete information.

### Review and Ranking Process:

1. Auto-ranking will be used for HMIS, SSO-CE and **renewal** projects with less than two years of data, as described in the Review and Ranking section below. Auto-ranked project types will be automatically ranked at the top of Tier 1 and will not be required to submit a local application. However, Project applicants must meet all local deadlines and requirements outlined in the NOFO and the local timeline - including timely and complete submission of project applications in the e-snaps system.
2. ~~All applicants must submit required renewal and/or new application materials to apply for CoC funding to [TulsaCoCNOFA@homebaseccc.org](mailto:TulsaCoCNOFA@homebaseccc.org) and [nofo@housingstulsa.org](mailto:nofo@housingstulsa.org). The Request for Information (RFI) Application will be posted on the Housing Solutions website when the local application opens for renewal and new projects.~~
3. Bonus Projects: CoC Bonus projects evaluation and rank will be based on how they improve system performance as outlined in CoC NOFO section V.B.2.b.
4. Transition Grant Projects: All projects which plan to apply for a transition project must notify the CoC in advance before the local renewal application deadline. Transition projects will follow the new application process and will not submit renewal application materials.

5. All applicants will prepare and submit project application materials except for the auto-ranked project types specified above and Transition Grant projects.
  - a. **Late Applications.** Applications received after the deadline will not be accepted unless there are extenuating circumstances such as a local natural disaster or with a HUD waiver under extraordinary circumstances.
  - b. **Administrative Errors.** Project Review Panelists shall have discretion to deduct up to 10 points from a project's total score for administrative errors, such as incomplete or incorrect application submissions. Panelists will take into consideration the extent of the error, due diligence in resolving the error, impact on the competition, and other factors subject to panelist discretion.
6. Renewal projects may voluntarily reallocate part or all of their funding in order to create new projects through the CoC Bonus process. Low-performing projects and/or projects that have a history of not spending at least 80% of their award are encouraged to reallocate, and potential applicants are encouraged to apply for new projects through reallocation.
7. Project Review Panel Members will be oriented to the process and will receive applications, project performance data, and scoring materials. Scoring criteria used by the Panel members will be publicly posted on the competition website.
8. Project Review Panel Members will review and tentatively score the applications prior to their first meeting in a scoring spreadsheet provided by Housing Solutions.
  - a. Housing Solutions' staff will ensure all applications meet threshold requirements (additional detail below). These threshold criteria may be found in the Scoring Tools.
  - b. New projects (including Expansion projects and Transition Grant projects) will be scored using the New/Transition Scoring Tool.
  - c. A new expansion project will not be ranked above the renewal project that it proposes to expand. If a new expansion project receives a higher score than the associated renewal project, it will be ranked directly below the renewal project.
  - d. Renewal projects that are ranked competitively will be scored using the Renewal Scoring Tool.
  - e. To enhance system performance by preventing returns to homelessness and promoting housing stability and retention, renewal projects that meet two out of three key AWH4T Outcomes Standards may be ranked above any new projects that have not demonstrated their ability to better enhance system performance.

Key Outcomes Standards include:

-  The extent to which programs are running at capacity based on occupied units/served persons
  - The extent to which programs are spending down their CoC grants
  - The extent to which participants achieve housing stability, i.e., retain or exit to permanent housing for permanent supportive housing and exit to permanent

housing for rapid rehousing and transitional housing.

9. The Project Review Panel will meet over the course of one to two days to jointly discuss each application and individually score applications:
  - a. Ranked list(s) will be prepared based on raw scores, then translated to a tiered list for the annual competition process.
  - b. Auto-ranking will be used for HMIS, SSO-CE and renewal projects with less than two years of data, as described in the Review and Ranking section below. Auto-ranked project types will be automatically ranked at the top of Tier 1 and will not be required to submit a local application. Another mechanism will be used to evaluate HMIS and Coordinated Entry outside the CoC NOFO Review and Rank process.
  - c. The Panel will consider reallocating renewal projects – see *Reallocation* below. If the Project Review Panel identifies a renewal project(s) whose funding should not be renewed or should be decreased, the Panel will determine whether any new proposed projects should be awarded and will proceed with reallocation – see *Reallocation* below.
10. Housing Solutions and the Panel releases scoring results to applicants with information reminding them of the appeals process – see *Appeals* below. Housing Solutions will distribute a summary of general panel feedback on select scoring factors.
11. Appellate hearings will be held, if requested, and results will be distributed.
12. The Leadership Council will consider alternative ranking recommendations and will modify and approve the Final Priority Ranking Listing of projects, which is then included in the Housing Solutions' Consolidated Application.
13. Housing Solutions' Consolidated Application is made available for public review and reference on the Housing Solutions website.
14. Annual process debriefs are held with Project Review Panel Members, project applicants, and the Collaborative Applicant. This information will support the NOFO Task Group in making recommendations for improvements to the competition.
15. Tie Breaking: If a situation arises where two projects earn the same score, the Project Review Panel or the Appeal Panel (depending on what stage the tie occurs in) will determine which project will rank above the other.

## Reallocation

HUD expects CoCs to reallocate funds from non- and/or under-performing projects to projects addressing higher priority community needs that align with HUD priorities and goals. Reallocation involves using funds in whole or in part from existing eligible renewal projects to create one or more new projects.

HUD expects that CoCs will use performance data to decide how to best use the resources available to end homelessness within the community. CoCs should reallocate funds to new projects whenever reallocation would reduce homelessness. Communities should use CoC approved scoring criteria and selection priorities to determine the extent to which each project is still necessary and address the



policy priorities listed in the NOFO. Recent NOFOs have stated that HUD would prioritize those CoCs that have demonstrated a capacity to reallocate funding from lower performing projects to higher performing projects through the local selection process.

Only eligible renewal projects that have previously been renewed under the CoC Program will be considered for reallocation. When considering reallocation, the Project Review Panel will:

- Consider unspent funds and the ability to cut grants without cutting service/housing levels;
- Consider history of reallocation (e.g., if a grant was reduced one year, this will not be apparent in spending the following year);
- Consider the project's performance;
  - The CoC will work with projects that scored low in the most recent local review process. The CoC will assess the project and set up goals and objectives to bring a failing project up to standards.
  - If the project continues to underperform and cannot meet the stated objectives and goals, then that project will be recommended for reallocation in the next HUD CoC NOFO process.
- Consider the project's ability to meet financial management standards;
  - The CoC will work with grantees that have had HUD Monitoring findings that call into question the project's ability to meet financial management standards. The CoC will assess the project and set up goals and objectives to bring a failing project up to standards and will provide technical assistance to address the findings.
- If the project cannot meet the stated objectives and goals or cannot address HUD findings, then that project will be recommended for reallocation in the next HUD CoC NOFO process.
- Consider specific new permanent supportive housing or rapid rehousing project(s) and specific renewal project(s) at risk of not being funded;
- Consider alternative funding sources available to support either new or renewal project(s) at risk of not being funding;
- Consider renewal HUD "covenant" concerns related to grant funds for acquisition, rehabilitation, or new construction;
- Consider impact on system performance and the CoC's Collaborative Application score; and
- Consider impact on the community in light of community needs.

***The impact of this policy is that high-scoring projects may be reallocated if these considerations warrant that decision.***

## CoC Notification to Project Applicants

Housing Solutions shall notify project applicants in writing whether or not their project applications shall be included in the FY2024 CoC Project Priority Listing as a part of the Annual CoC Consolidated Application submission. Applicants who submit applications that are rejected shall be notified of the reason for the rejection and may submit a request for reconsideration or appeal as outlined in the Appeals Policy and Procedures outlined within this document.



## Appeals

For the AWH4T CoC Competition, the CoC Project Review Panel reviews all applications and ranks them based on approved scoring criteria. The Preliminary Priority Ranking Listing will be used in the delivery of the ranking recommendations made to Leadership Council. If an appeal to this Preliminary Priority Ranking is filed and accepted, the Appeal Panel will adjust the Preliminary Priority Ranking Listing

based on the results.

### Who May Appeal

An agency may appeal a rank assigned to a project by the Project Review Panel if the Panel determination:

- results in the project not being funded, in whole or in part;
- places the project in the bottom 15% of Tier 1; or
- places the project in Tier 2.

### Basis for Appeal

An appeal must relate to specific scoring factors and the number of points awarded to the project by the Project Review Panel and/or other criteria mentioned throughout the NOFO Standard of Operations document. All appeals must be based on the information submitted by the application due date. No new or additional information will be considered. Responses or data not included with the application are not a valid basis for appeal.

### Appeal Submission

Any agency desiring to appeal must contact Housing Solutions to submit its formal appeal to the Project Review Panel's decision regarding their rank or exclusion from the Priority Listing by the date and time indicated in the Local Process Timeline.

The Formal Appeal must consist of a short, clear, written statement (no longer than two pages) of the agency's appeal of the Project Review Panel's decision. The statement can be in the form of a letter, a memo, or email.

The Formal Appeal must be emailed ([nofo@housingstulsa.org](mailto:nofo@housingstulsa.org)) or delivered (Housing Solutions, P.O. Box 4628, Tulsa, Oklahoma 74159) so that it is received by the date and time indicated in the Local Process Timeline.

### Appeal Consideration

If an appeal is filed, the Appeal Panel will meet (by telephone, video conference, or in person) with a representative(s) of the party making the appeal to discuss the issue(s) at an Appeal Hearing on the date indicated in the Local Process Timeline. The Panel will then deliberate.

The Appeal Panel will inform appealing agencies of its decision by the deadline indicated in the Local Process Timeline. Please note that the Appeals Process may result in an upward or downward change in a project's ranking.

### Appeal to HUD: Denied or Decreased Funding

Eligible applicants who submitted an application to HUD in response to the NOFO, and who were either not awarded funds by HUD or requested more funds than HUD awarded, may appeal HUD's decision within 45 days after the final funding announcement. HUD will only consider for funding or additional funding applicants the CoC ranked within the COC's maximum amount available - the Annual Renewal Demand (ARD). See the FY24 HUD CoC NOFO for more details.

## Strategic Allocation of CoC Funding

The CoC is committed to using Continuum of Care Program funding efficiently and strategically as a component of the community's broader continuum to maximize availability of high performing programs to end homelessness.

If funding is still available once the application deadline has passed, the Collaborative Applicant will solicit new applications. Top ranked projects in order will be allowed to submit an expansion grant past the deadline in order to ensure the community applies for the full funding amount under the competition.

Once the Preliminary Priority Ranking Listing is completed either by the Review and Rank Group or the Appeal Panel, it will be presented to the NOFO Task Group. In the case of an appeal, the Appeal Panel will create the final Preliminary Priority Listing Ranking. Following the Appeal Panel, the appeal results will be provided to the NOFO Task Group.

The NOFO Task Group will convene to review the Preliminary Priority Listing. The NOFO Task Group may recommend alternative ranking recommendations to present to the Leadership Council outside of the scoring criteria. Recommendations may address ranking only; recommendations regarding reallocation developed by the Project Review Panel and sustained by the Appeal Panel may not be considered or modified by the NOFO Task Group after appeals are complete.

In recommending changes to the ranking of Tier 2 projects, the NOFO Task Group may consider the following:

- The project's ability to continue operations by accessing alternative sources of funding that are available if HUD CoC Program funding is not awarded; and
- The impact on the CoC's bed or unit inventory and overall resources to address homelessness if a project is not awarded CoC funding. Information will be provided regarding number of beds and units, amount of grant request, operating year dates, population served, and current unit utilization rate.

Homebase will develop a process for providing information about projects to the NOFO Task Group and guidelines for participation by applicants.

Any NOFO Task Group recommendations to the CoC Leadership Council must be either:

- Consensus recommendations, or
- Recommendations based on a vote of at least 60% of the NOFO Task Group members in attendance, in which case the vote must be recorded and given to the CoC Leadership Council alongside the recommendation of the voting majority as well as the grounds for opposition.

The AWH4T LC will approve the Project Priority Rank Listing for submission to HUD and may consider recommendations from the NOFO Task Force when making their final decision. The decision of the CoC Leadership Council will be final.

## Continuum of Care Program Statutory and Regulatory Requirements

The CoC Program Interim Rule at 24 CFR part 578 outlines the requirements with which projects awarded funds through the competition must comply. To be eligible for funding under this NOFO,

project applicants must meet all statutory and regulatory requirements in the CoC Program Interim Rule. Project applicants can obtain a copy of the Act and the CoC Program Interim Rule on the HUD Exchange website (<https://www.hudexchange.info/>) or by contacting the NOFO Information Center at 1-800-HUD-8929 (483-8929).

Organizations awarded CoC funds within Housing Solutions shall individually enter into a grant agreement with HUD.

## Final Project Quality Review

Housing Solutions, as the Collaborative Applicant, will provide staff responsible for reviewing applications submitted in e-snaps and approving the final project submission to HUD to ensure all applications meet the requirements of 24 CFR 578.15 and any additional threshold requirements outlined in the NOFO.

1. All proposed program participants will be eligible for the program component type selected;
2. The information provided in the project application and proposed activities are eligible and consistent with the NOFO and CoC Plan;
3. Each project narrative is fully responsive to the question being asked and that it meets all the criteria outlined in NOFO required sections;
4. The data provided in various parts of the project application are consistent;
5. All required attachments correspond to the list of attachments in e-snaps and contain accurate and complete information.

## Conflict of Interest Policy

No member of the Review Panel may have a conflict of interest in creating the recommended Priority Listing. Review Panel Members will be asked to sign a statement declaring that they do not have a conflict of interest.

A conflict of interest exists if:

1. Panelist or a member of their immediate family is now, has been within the last year, or has a current agreement to serve in the future as a Board member, staff member, or paid consultant of an organization making a proposal for funding;
2. Panelist is currently employed by or sits on the Board of Directors for an organization that has a contractual relationship with any entity making a proposal for funding or has had one within the past year. However, no conflict exists under this provision if the panelist's employer, or the organization on whose Board the panelist serve, is a funding entity or if the contractual relationship in place is not impacted by the proposals being made; or,
3. Any other circumstances exist which impede the panelist's ability to objectively, fairly, and impartially review and rank the proposal for funding.

Exception: Panelist may serve on a panel if they are no longer affiliated with an organization making a proposal for funding, AND the potential conflict has been waived through public notice to the CoC with no opposition raised within the period listed in that public notice.

Opportunity Information.....	1
Agency Information.....	1
Project Information.....	2
Eligibility.....	4
Project Data & Spenddown (Renewal Projects Only).....	4
Threshold Criteria.....	5
Type of Organization.....	5
Fiscal Responsibility & Capacity.....	5
Attestations & Disclosures.....	7
CoC Participation.....	8
Performance Priorities.....	8
Project Evaluation.....	9
Scope.....	9
Approach.....	9
Administration.....	11
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## Opportunity Information

- NOFO: [Search Results Detail | Grants.gov](#)
- Important Changes
  - 2-year NOFO structure
  - Cost of living adjustment
  - Building a sustainable workforce

## Organization Information

1. Applicant Organization Name
2. Sponsor Agency, if applicable
3. Contact information
  - a. Primary Contact Name
  - b. Primary Contact Email

- c. Primary Contact Phone
- d. Secondary?
  - i. Name
  - ii. Secondary Email
  - iii. Secondary Phone
- e. Other Contact

## Project Information

- 4. Project Name
- 5. Project Type
  - a. PH
    - i. PSH
    - ii. RRH
  - b. TH-RRH
  - c. HMIS
  - d. SSO
- 6. Housing Type
  - a. Scattered-site
  - b. Project-based
  - c. Other, specify
- 7. Housing location(s) (either exact locations or general area, if not yet identified)
- 8. Population to be served (all that apply)
  - a. Chronic homelessness
    - i. 100% Dedicated; or
    - ii. DedicatedPlus
  - b. Unsheltered homelessness
  - c. Veterans
  - d. HIV/AIDS
  - e. Serious Mental Health Issue/Substance Use
  - f. Domestic Violence + (as defined by VAWA)
  - g. Physical Disability
  - h. Developmental Disability
  - i. Youth and Young Adults (24 years of age and younger)
  - j. Other, specify
- 9. Number of people to be served annually:
- ~~10.~~ Number of households to be served
- 11. Number of beds/units to be utilized annually:

12. Client to case worker ratio:
- a. If higher than 12:1 for PSH; or 25:1 for TH, RRH, SSO, explain:
13. Project has provided an updated organizational chart for the organization **and** the proposed project
- a. Attach
14. Does the organization board of directors include representation of systemically marginalized groups (BIPOC, 2SLGBTQ+, etc.)?
- a. Yes, who?
  - b. No, explain
15. Does the organization employ in leadership roles (organization or program management, etc.) members of systematically marginalized groups (BIPOC, 2SLGBTQ+, etc.)?
- a. Yes, who?
  - b. No, explain
16. Provide an overview of the **Staffing Plan** for the project: for each of the staff positions involved in the project, state the name of the staff person or indicate a vacancy, the position title, a brief description of their tasks and responsibilities, indicate their percent of time on the project, and indicate any education, training, and/or credentials and experience required of this position (e.g., lived experience, peer support, social work, mental health, medical, benefits navigation, etc.).

Position Title	
Hours (FT/PT)	
% of Time on Project	
Position Responsibilities	
Required Education/Experience	
Name of Employee (note vacant if new position)	

17. Complete the **Milestone Chart** below by selecting the estimated time each project milestone will be implemented by following the grant execution. Do not check any boxes if any of the milestones do not apply to the proposed project.



Project Milestone	30 days	60 Days	90 Days	120 Days
New project staff hired (project begins expending funds for supportive service staff)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Participant enrollment in project begins	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Participants begins to occupy units and supportive services begin	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Leased or rental assistance units or structure and supportive services near 50% capacity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Facilities are secured for housing programs and/or supportive services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

### Eligibility

18. Project commits to serving only those households that meet HUD eligibility criteria for the selected project type as defined in I.B.3.k. of the FY24 HUD CoC NOFO

- a. Yes
- b. No

19. Project conforms to requirements for the project type as outlined in II.B.3.c. of the FY24 HUD CoC NOFO.

- a. Yes
- b. No

### Project Data & Spenddown (Renewal Projects Only)

20. Did the project complete (at minimum) quarterly drawdowns from eLOCCS?

- a. Yes, attach
- b. No, attach and explain

21. Provide documentation showing the final spending amount of the three most recently completed operating periods. Source documentation may include screenshot from Sage or eLOCCS and/or closeout letter from HUD verifying whether the project de-obligated funds or expended all CoC Program funds awarded during the operating periods. (Attach)



22. Optional: You may provide a narrative to supplement the information contained in your APR Data/Project Evaluation Report regarding your program’s performance in the past operating year. Applicants may use this opportunity to direct the Project Review Panel to explanatory or qualifying information regarding those scoring factors on which their project may not score perfectly and to encourage Panelists to exercise discretion in changing the scores for those factors.

## Threshold Criteria

HUD Requirements (FY24 HUD CoC NOFO III.B.1-2. and [Eligibility Requirements Grant Programs Fiscal Year 2022 \(hud.gov\)](#))

23. SAM Registration Expiration Date  
24. Unique Entity Identifier (UEI)

## Type of Organization

25. Classification (NOFO III.A.4.)
- 501(c)3
  - Other, specify
26. Faith-Based?
- Yes
    - Attestation: the organization “**will** retain its independence and may continue to carry out its mission consistent with religious freedom and conscience protections in Federal law” and “**will not** use direct financial assistance from HUD to support or engage in any explicitly religious activities except where consistent with the Establishment Clause and any other applicable requirements.” (NOFO III.A.2. and [24 CFR 5.109](#))
    - No
27. Is the organization a Victim Service Provider (VSP) as defined by [24 CFR 578.3](#)?
- Yes
  - No

## Fiscal Responsibility & Capacity

28. Has the organization successfully **handled at least one other government grant or other major grant of this size and complexity**, within or without the CoC or homelessness services?
- Yes
    - (?) Description (Laura suggested not including)

- b. No
29. Does the organization utilize a **financial management system** that meets the Federal standards described in [2 CFR 200.302](#)?
- a. Yes
- b. No
30. Does applicant intend to provide a **subaward** to a subrecipient(s)? ([24 CFR 578.3](#); [2 CFR 200.331](#))
- a. Yes
- i. Subrecipient Organization Name
  - ii. Subrecipient Organization SAM Registration Expiration Date
  - iii. Subrecipient Organization Unique Entity Identifier (UEI)
  - iv. Services Provided by Subrecipient
- b. No
31. Does applicant intend to **subcontract** any part of this project to a contract agency? ([2 CFR 200.331](#))
- a. Yes
- i. Subcontractor Name
  - ii. Subcontractor SAM Registration Expiration Date
  - iii. Subcontractor Unique Entity Identifier (UEI)
  - iv. Services Provided by Subcontractor
  - v. Process for identifying contractor
- b. No
32. Has the applicant/sponsor had a **financial audit**?
- a. Yes, attach audit reports
- b. No
33. Are there any **outstanding financial audit findings or concerns**?
- a. Yes, describe issue, status, and any action steps required for compliance
- b. No
34. Has the agency/sponsor received any **HUD monitoring letters** relating to any of the agency's projects or correspondence regarding any findings/concerns?
- a. Yes, attach and describe any action steps required for compliance
- b. No
35. Does applicant and/or sponsor have any **outstanding delinquent federal debts**? (include language from #8 in tool)
- a. Yes, select the current status (include reference from #10 in tool)
- i. A negotiated repayment schedule is established and not delinquent
  - ii. Other arrangements satisfactory to HUD are arranged (provide documentation)

- b. No
36. Is the applicant **debarred or suspended** from doing business with the Federal Government? (Include language from #9 in tool)
- a. Yes (include reference from #10 in tool)
  - b. No
37. Has the project secured funds to **meet the minimum required 25% match**? (NOFO III.A.3.)
- a. Yes, attach documentation
  - b. No, explanation
38. Has the organization completed a **program budget** (using the CoC Program Budget Template)?
- a. Yes, attach
  - b. No
39. Does the program budget include a **VAWA Eligible Costs Line Item**? (This request must be approved by the Collaborative Applicant)
- a. Yes
  - b. No

## Attestations & Disclosures

40. Is the organization, program, and/or sponsor the subject of any unresolved civil rights matters, including investigations, lawsuits, or cause determinations regarding violation(s) of Fair Housing or other civil rights protections? (FY24 CoC NOFO II.B.2.)
- a. Yes, describe
  - b. No
41. Per 24 CFR 200.113, does “the recipient or applicant ha[ve] credible evidence that a principal, employee, agent, sub awardee, subrecipient, or subcontractor of the recipient or applicant has committed: (a) violation of Federal criminal law involving fraud, conflict of interest, bribery, or gratuity violations potentially affecting the Federal award, or (b) a violation of the civil False Claims Act (31 U.S.C. 3729-3733)”?
- a. Yes, describe
  - b. No
42. Does the agency/sponsor agree not to use any amount of these funds, should they be awarded, for lobbying activities?
- a. Yes
  - b. No
43. Does the agency/sponsor confirm all statements included in this application are truthful?
- a. Yes

- b. No

## CoC Participation

- 44. Is the organization a member of A Way Home for Tulsa (or willing to join upon approval of application for funding)?
  - a. Yes
  - b. No
- 45. Has the organization completed the AWH4T Services Standards Fidelity Self-Assessment and Action Plan?
  - a. Yes, attach
  - b. No
- 46. Does the organization currently or have a plan in place to participate in the Homelessness Management Information System (HMIS) or, if a VSP, an HMIS-comparable database?
  - a. Yes
  - b. No

## Performance Priorities

- 47. Data quality is at or above ...%
- 48. Bed/Unit utilization is at or above ...%
- 49. Cost per unit of service does not exceed program-specific expectation:
  - a. PSH: \$.../unit of housing
  - b. RRH: \$.../unit of housing
  - c. Joint TH-RRH: (TH) \$.../unit; (RRH) \$.../unit of housing
  - d. SSO-CE: \$...
  - e. HMIS: \$...
- 50. Does the applicant/sponsor commit to implementing the project in alignment with Housing First principles?
  - a. Yes
  - b. No
- 51. Has the organization completed the Resilience and Equity Checklist?
  - a. Yes, attach
  - b. No
- 52. Does the project agency/sponsor have policies regarding termination of assistance, client grievances, Equal Access, compliance with the Americans with Disabilities Act (ADA), Violence Against Women Act (VAWA) protections, Fair Housing, and confidentiality/privacy that are compliant with HUD CoC Program requirements?
  - a. Yes, attach

- b. No
- 53. **Do**es the project leverage funding by partnering with private organizations, faith-based organizations, state or local government, a public housing authority (PHA), or other federal programs except for CoC & ESG. (MOU or agreement is established between entities)?
  - a. Yes, attach
  - b. No
- 54. **Do**es the project leverage funding by partnering with a healthcare system provider (MOU or agreement is established between entities)?
  - a. Yes, attach
  - b. No
- 55. Does the organization complete at least annual reviews of project policies and procedures with an equity lens in order to ensure no undue barriers are placed on systematically marginalized populations (BIPOC, 2SLGBTQ+, etc.)?
  - a. Yes, when?
  - b. No

## Project Evaluation

### Scope

- 56. **Cit**ing local, state, and/or federal data, organization insight, and other relevant sources, describe the needs of the population(s) the project is intended to serve.
- 57. **De**scribe the demographic makeup of the population.
- 58. Describe the housing and supportive services provided to participants by program staff and subrecipients/subcontractors, if applicable. Include how participants will be assisted in obtaining and maintaining mainstream benefits and income (SNAP, SSI/SSDI, earned income, etc.) and which staff will be responsible for this assistance. If the organization utilizes the skills of a SOAR specialist or other SOAR-certified staff, indicate what role they have in the project.
- 59. How does the project collaborate with other organizations to ensure successful outcomes (if applicable, note when and which services will be provided by subcontractors/subrecipients, formal partners, or other entities outside of program staff)?

### Approach

- 60. Describe the agency's **pla**n for utilizing a Housing First approach: how does the project lower barriers to entry and engage participants in voluntary services, ensuring that

vulnerable individuals can gain and maintain access to the project? (Cite procedures in place or in process, the agency's experience working with people who have behavioral health needs, trauma, and other vulnerability factors.)

61. Please check the box for each situation that (a) would always disqualify a person from enrollment or participation in the project, (b) might disqualify a participant depending on circumstances, or (c) would not disqualify a person at program entry and/or from continuing to be enrolled in services based on program expectations and/or eligibility criteria.

Note: this refers to the **program requirements**, not practical implications or real-world restraints on program participation.

- Person is actively using substances (including alcohol or illegal drugs)
- Person has chronic substance use issues
- Person has a mental health condition
- Person has a mental health condition that is currently untreated
- Person has a felony conviction
- Person has an arson conviction
- Person appears on a Sex Offense Registry
- Person has a conviction related to domestic violence, intimate partner violence, or sexual assault
- Person has another type of conviction
- Person has no current source of income
- Person has poor credit and/or history of eviction
- Person has been terminated and/or evicted from the program in the past
- Person is a survivor of domestic violence or intimate partner violence and has not separated from their abuser and/or does not plan to obtain a protection order
- Person refuses to agree to participate in services

Note: RRH project participants are expected to make contact with program staff once a month but are not required to participate in services (goal planning, case management sessions); services should not be terminated for failure to participate in monthly engagements.

62. How does the project improve safety for survivors of domestic violence, dating violence, sexual assault, stalking, and/or human trafficking, including the use of victim-centered practices and offering Violence Against Women Act (VAWA) housing protections? If the applicant is not a Victim Service Provider (VSP), include the internal

staff positions responsible for coordinating with property managers to ensure all VAWA Housing Rights are followed during a VAWA Emergency Transfer.

63. How does the project ensure seamless access and equitable outcomes for racial/ethnic groups that are systematically marginalized, discriminated against, and often overrepresented in the population of people experiencing homelessness, such as Black, Indigenous/Native American, Hispanic/Latino individuals/families?
64. Describe how the project ensures all 2SLGBTQ+ participants are provided privacy, respect, safety, and access to services regardless of gender identity or sexual orientation.
65. How will the project minimize returns to homelessness? Describe program-level monitoring of return rates, training in evidence-based practices required of staff, changes to policy/procedure, etc.

## Administration

66. Describe how the project participates (or will participate) in the Coordinated Entry System (CES): what are the roles and responsibilities of your project/staff in CES, what strategies will the project use to accelerate housing placements (determining eligibility for assistance, quickly accessing available housing, etc.), and how does the project ensure equitable participation in CES?
67. Describe the estimated schedule for the proposed activities, including the plan for rapid implementation (if applicable), managing and monitoring project activities, and the method for assuring effective and timely completion of all work. (Reviewers will be asked to refer to Milestone Chart and Staffing Plan tables.)
68. How will your organization ensure that program staff are equipped and supported in their work on this project? Include how staff sustainability will be monitored, efforts to engage community stakeholders to improve pay/support, etc. (NOFO I.A.4.b(9))
69. Describe how agency/sponsor will engage program participants in organizational and program planning, policy revision/development, and decision-making. Include the mode and frequency of feedback collection, how (and by whom) it is reviewed, and how it will be used to determine improvements; it should be noted how this process will be used to evaluate the project, specifically. Agencies are encouraged to provide relevant documents (draft focus group agendas, survey outlines, etc.).
  - a. Attach (optional)

## Resources

- [Eligibility Requirements Grant Programs \(hud.gov\)](https://www.hud.gov/eligibility)

- [FY 2024 Continuum of Care \(CoC\) Program Project Application Frequently Asked Questions \(FAQs\) \(08/01/2024\) \(hud.gov\)](#)
- [eCFR :: 24 CFR Part 578 -- Continuum of Care Program](#)

DRAFT





**OK-501 Tulsa City and County Continuum of Care  
 HUD CoC Program Notice of Funding Opportunity  
 Request for Proposals**

Funding Available: \$6,939,168\*  
 Grant Term: 1 year\*  
 Location: Tulsa City and County, Oklahoma ([OK-501](#))  
 Application Due Date: August 28, 2024  
 Contact: [nofo@housingsolutionstulsa.org](mailto:nofo@housingsolutionstulsa.org)

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# Overview

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## Introduction

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AWH4T is seeking applications from agencies interested in or renewing housing projects for people experiencing homelessness. The CoC competition will be administered in accordance with all applicable requirements issued by the U.S. Department of Housing and Urban Development. This Request for Proposals (RFP) is open to any legally constituted non-profit or governmental entity that meets the minimum eligibility requirements; for-profit entities are not eligible to apply for grant funds (see Requirements and Eligible Applicants sections for more information).

All applicants should thoroughly review the [FY24 HUD CoC NOFO](#) regarding eligibility, application and project requirements, and funding process details.

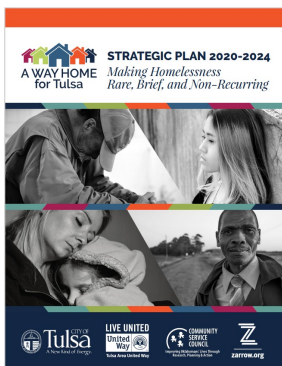
## Community Context

A Way Home for Tulsa (AWH4T) is a collective impact of over 60 voting organizations that operates as a coalition of passionate stakeholders and providers who plan and implement strategies with a system approach to end and prevent homelessness within Tulsa City/County. A Way Home for Tulsa has a governing body, Leadership Council, that oversees the coordinated efforts across the community and is representative of the geography and composition of the Continuum of Care (CoC). Leadership Council must approve one entity as the designated Collaborative Applicant (also known as the CoC Lead Agency). Housing Solutions, as the designated CoC Lead Agency, is responsible for coordinating local competitive funding competitions on behalf of the community to receive HUD awarded federal funds dedicated to ending homelessness.

The U.S. Department of Housing and Urban Development (HUD) developed the CoC Program and the Youth Homelessness Demonstration Program (YHDP) to support communities in ending homelessness. AWH4T was first awarded CoC Program funds in 2011, and the community has gradually increased its HUD support since that time. In 2022, HUD awarded AWH4T \$5.38 million through the YHDP opportunity; these funds provide housing and services to unaccompanied youth and young adults under the age of 24 who are experiencing homelessness in Tulsa County, Oklahoma.

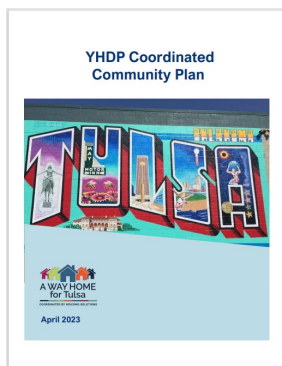
## AWH4T Strategic Vision

Applicants, new and returning, must be familiar with goals and concepts included in the AWH4T Strategic Plan and CCP (for YHDP projects) when designing, submitting, and executing projects through the CoC program:



The 2020-2024 Strategic Plan is AWH4T's comprehensive vision for addressing homelessness in Tulsa. Developed in 2019, the AWH4T Strategic Plan is currently under revision to update each component to current community needs, goals, and action steps.

Access the AWH4T 2020-2024 Strategic Plan [HERE](#)



As part of the YHDP opportunity, AWH4T developed a Coordinated Community Plan (CCP), which provides important information regarding the needs of local young people experiencing homelessness, the goals and action steps identified by our planning coalition, and how YHDP-designated funds are to be used to support our community's efforts to end homelessness.

Access the AWH4T 2023 Coordinated Community Plan [HERE](#)

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## Continuum of Care Program

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### Description

The Continuum of Care (CoC) program is a project of the U.S. Department of Housing & Urban Development (HUD) which funds collaborative efforts across the country, each coordinated by a local Lead Agency, to fund and support municipal, state-wide, and regional coalitions across the nation in the development and implementation of a coordinated community approach to preventing and ending homelessness.

The CoC Program requires communities to:

- Bring together a wide variety of partners and systems (housing, child welfare, education, workforce development, criminal justice, behavioral and mental health, among others) to coordinate the community's homelessness response;
- Designate a HUD-approved organization to serve as Lead Agency, which coordinates CoC initiatives and serves as Collaborative Applicant in the CoC Program funding competition;
- Monitor program progress and community-wide data trends in order to direct resources appropriately and right-size the homelessness response system to community needs;
- Assess and address the needs of special populations at higher risk of homelessness, including racial and ethnic minorities, 2SLGBTQ+ individuals, families with children, youth and young adults, individuals with institutional involvement, and survivors of domestic violence and human trafficking; and
- Develop and maintain a Strategic Plan for the community that assesses the needs of individuals and families experiencing homelessness, and targets programming to address those needs.

The Continuum of Care program is authorized by subtitle C of title IV of the McKinney-Vento Homeless Assistance Act ([42 U.S.C. 11381-11389](#)); details regarding the scope and management of the Program are outlined in [24 CFR Part 578](#).

In Tulsa, the CoC program funds ... projects from ... organizations, and CoC efforts provide guidance and support to ... participating projects. View CoC project-level data here: [Reports & Data | Housing Solutions Tulsa](#).

### Youth Homelessness Demonstration Program

The Youth Homelessness Demonstration Program (YHDP) is an initiative designed to reduce the number of youth and youth adults (YYA) experiencing homelessness. Key requirements of YHDP communities include: (1) form and support a Youth Action Board (YAB) comprised of local young people with experiences of homelessness and housing insecurity to lead the YHDP effort; (2) develop a Coordinated Community Plan (CCP) that outlines the community need, vision, and goals; (3) conduct a local funding competition to identify and accept new projects to serve youth and young adults; (4) implement new projects in alignment with CCP and YAB expectations; and (5) monitor projects to ensure alliance to community-determined goals.

Ultimately, all YHDP projects and their funding renewals cycle into the CoC program. All special activities

specifically allowed to YHDP-funded projects in order that they may best meet the needs of young people, remain with the projects after this transition.

After selection in 2022, AWH4T participated as a Round 6 community in YHDP. As a result of the 2023 AWH4T YHDP funding competition, five new projects were selected and began operating in November of that year:

- Black Queer Tulsa: Drop-In Center (SSO)
- Tulsa Day Center: YouthFirst Rapid Re-Housing (PH-RRH)
- Tulsa Dream Center: Safe & Secure Diversion (SSO)
- Tulsa Higher Education Consortium: Housing Navigation & Rapid Re-Housing (PH-RRH)
- Youth Services of Tulsa: YST Transitional & Rapid Re-Housing (PH-Joint TH-RRH)

In the sections that follow, instructions related to the YHDP program within the CoC NOFO process apply **only** to these projects. View Tulsa YHDP project-level data here: [Reports & Data | Housing Solutions Tulsa](#) (select Project Type: YHDP).

## Requirements

The CoC Program Interim Rule at [24 CFR Part 578](#) outlines the requirements with which projects awarded funds through the competition must comply. To be eligible for funding under this NOFO, project applicants must meet all statutory and regulatory requirements in the CoC Program Interim Rule. Project applicants can obtain a copy of the Act and the CoC Program Interim Rule on the HUD Exchange website <https://www.hudexchange.info/> or by contacting the NOFO Information Center at 1-800-HUD-8929 (483-8929).

The CoC program competition is highly competitive, with communities funded based on adherence to HUD priorities, performance, and outcome expectations.

## Policy Priorities

All projects funded by the HUD CoC Program should align with HUD's homelessness policy priorities (NOFO I.A.4.):

- Ending homelessness for all persons;
- Use a Housing First approach;
- Reducing Unsheltered Homelessness;
- Improving System Performance;
- Partnering with Housing, Health, and Service Agencies;
- Racial Equity;
- Improving Assistance to LGBTQ+ Individuals;
- Including Persons with Lived Experience/Expertise;
- Building an Effective Workforce; and
- Increasing Affordable Housing Supply.

## Key Changes

Detailed in section I.A.3. of the NOFO, HUD has made several changes to the NOFO process from the previous cycle.

1. Tier 1 is set at 90 percent of the CoC's Annual Renewal Demand (ARD);
2. Though previously an annual competition, The Consolidated Appropriations Act, 2024 authorizes HUD to issue a single 2-year NOFO for fiscal years 2024 and 2025. This cycle the competition will rank and fund projects for both the 2024 and 2025 fiscal years. All projects set for renewal within calendar year (CY) 2025 are eligible—and should apply—to renew with this competition;

3. Funding dedicated to specific populations (e.g., homeless youth or survivors of domestic violence, dating violence, sexual assault or stalking), if reallocated, must be dedicated to serving the same subpopulation;
4. HUD has expanded reallocation to include DV Reallocation and has expanded the definition of YHDP Replacement to include YHDP Reallocation;
5. YHDP Renewal projects and YHDP Replacement projects (including YHDP Reallocation) may include requests to include special YHDP activities, subject to the requirements in section III.B.4.b.(5) of the NOFO; and
6. HUD is authorized to make reasonable cost of living adjustments to renewal amounts to help afford increasing cost of operations due to inflation.

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# CoC Funding Competition

Refer to the AWH4T CoC NOFO Standards of Operations for complete details.

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## Funding Overview

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### Funding Available

A total of \$... in funding is available for this competition. Update with ARD.

### Grant Terms

The ranking of projects selected during this current funding process, as submitted to HUD with the AWH4T Collaborative Application, will apply to both FY 2024 and FY 2025 HUD CoC Program funds (NOFO I.A.3.b). Each selected project will be awarded for a one-year term and execute annual grant agreements directly with HUD. The project award timeline is defined by HUD and is subject to change.

Obligation Deadlines: unless an extension request is filed and granted by HUD, all CoC funds must be obligated by September 30, 2026 (NOFO VI.I.).

### Competition Timeline

Date	Action Item
	Leadership Council (LC) authorizes Housing Solutions and NOFO Task Group to develop RFP materials (application and scoring tools)
	HS Releases RFP
	Application Submission Deadline
	Independent Review Team scores and ranks projects
	Preliminary Project Ranking is released - Applicants are notified of funding selection and/or funding rejection and notified of appeal process
	Deadline for rejected projects to file appeal by noon (12:00pm) Central Time
	Appeals reviewed
	Deadline for applicants to receive response to appeal requests
	Ranking is presented to Leadership Council by the IRT members to approve selected projects (Project Ranking List) and release final ranking
	Applicants are notified of final funding selection and/or rejection, including appeal outcome, if applicable
	Applicants begin entering project information in e-snaps
	Housing Solutions and Homebase review e-snaps applications
	Deadline for projects to make e-snaps corrections recommended by Housing Solutions and/or Homebase
	Applications due in e-snaps (final applications are submitted)
	Collaborative Application due in e-snaps

### NOFO Task Group

Empowered by the AWH4T Leadership Council, per the AWH4T charter, the NOFO Task Group is composed of AWH4T member-organization staff and leadership and coordinated by staff of the CoC Lead Agency (Housing Solutions). The Group revises drafts of competition materials created by Housing Solutions, determines scoring criteria, and assigns values to application criteria. Once applications have been reviewed and ranked, the Group ratifies the Project Ranking and submits it to the Leadership Council for final approval.

### AWH4T Rank & Review Team

The **Independent Review Team (IRT)** is composed of 7 non-conflicted persons to serve as a neutral body to score and rank application submissions. The IRT members use a scoring rubric approved by the AWH4T NOFO Task Group to rate applications based on how well they meet local community priorities and programming needs.

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## Requirements

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### Eligible Applicants

Eligible applicants for CoC Program funding (Project Applicants) are outlined in section III.A of the NOFO. Applicants must adhere to all requirements of the Continuum of Care Program Interim Rule, 24 CFR 578, and other statutory and regulatory requirements applicable to the project.

To be considered for funding, new and renewing Project Applicants must complete an application, including submission of all attachments and receive the approval of the CoC. Eligible applicants for CoC Program funds include nonprofit housing and/or supportive services organizations, public housing authorities, tribal governments, and other public agencies.

Federal Eligibility Criteria ([Eligibility Requirements Grant Programs](#)):

- All subrecipients must meet the eligibility standards for Eligible Applicants in section III.A. of the NOFO;
- UEI Requirement. As of April 4, 2022, entities doing business with the federal government must use the Unique Entity Identity (UEI) number created in SAM.gov and must provide a valid UEI, registered and active at [www.sam.gov](http://www.sam.gov)/ in the application;
- Active Registration in SAM. All Project Applicants seeking funding under the NOFO must have an active United States System for Awards Management (SAM) registration. HUD will not issue a grant agreement for awarded funds to a Project Applicant until it verifies that its SAM registration is active;
- Applicants must not be suspended or debarred from doing business with the Federal government at the time of application, and be in good standing with all government and funding contracts;
- Be located and/or able to provide services within the service region to people experiencing homelessness;
- Adhere to Housing First, including a second-chance orientation for justice-involved individuals;
- Adhere to applicable Fair Housing and Equal Access Rule requirements; and
- Maintain active membership and regular participation in AWH4T CoC, including system participation (detailed below).

Local Eligibility Criteria:

- Adhere to the policies and procedures of the AWH4T Service Standards;
- Utilize recommendations from the Lead Agency, Task Groups, Committees, and/or Leadership Council to improve the project and overall impact;
- Involve people with lived experience (PLE) in the design, implementation, and evaluation of project services. Including adding PLE into leadership roles;
- Have experience and capacity serving diverse populations including but not limited to 2SLGBTQ+ people, BIPOC individuals, non-citizen or undocumented folks, unaccompanied youth, families, and people with disabilities;
- Staff must record case notes for each client interaction and document service in HMIS within 48 hours of the interaction;
- Provide initial and ongoing training to ensure staff competency and qualifications to effectively serve

- people experiencing homelessness;
- Participate in AWH4T continuous quality improvement processes and initiatives; and
- Participate in AWH4T task groups and committees, as needed.

## Eligible Costs

HUD outlines eligible costs in 24 CFR 578.43 through 578.63 used to establish and operate projects under the following program components established at 24 CFR 578.37. Applicants are encouraged to carefully review the FY24 HUD CoC NOFO materials, particularly section III.B.4.b. and the relevant section for their project type for details on eligible costs.

Renewing YHDP projects should also review sections III.B.4.b.(1) and (5). YHDP projects will retain previously approved special activities (initially detailed in the FY21 HUD YHDP NOFO Appendix A) as noted in their existing grant agreements, and/or may apply to select previously unapplied for/selected special activities in compliance with III.B.4.b.(5) of the NOFO.

## System Participation

Projects funded under the CoC Program and YHDP must utilize key collaborative systems, administered by the local CoC.

### *Homeless Management Information System*

Projects will participate in the local Homelessness Management Information System (HMIS) database, or—if a Victim Service Provider (VSP)—a comparable database per HUD definitions, and follow HUD mandated data entry standards for the CoC Program and specific project type. All staff will complete New User training, comply with any HMIS data quality standards, and meet with the Housing Solutions to review data and compliance with CoC standards.

Additional Information and Resources:

- HMIS Data Standards
  - General: [HMIS Data Standards - HUD Exchange](#)
  - YHDP: [YHDP HMIS Manual - HUD Exchange](#)
- Understanding HMIS
  - [HMIS Requirements - HUD Exchange](#)
  - [HMIS 101: Understanding the Interconnectedness of HMIS Data \(HUD Exchange\)](#)
- AWH4T Resources
  - [Data gathered from current AWH4T providers](#)

### *Coordinated Entry System*

**Need to define. Per section** All projects must participate in coordinated entry, and the selection of program participants must be consistent with the CoC's coordinated entry process.

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## Funding Priorities

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### Federal

**Need to define**

### Local

**Need to define**

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## Competition Process

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## Project Application Submission



All project applications are required to be submitted via the JotForm submission link:..., by the deadline detailed above.

Local competition deadlines are established to ensure all project applications are finalized within the timeline outlined in the Request for Proposals and to meet HUD specific deadlines. All applications must be complete and submitted within the required deadline to be considered. \* Refer to the Competition Timeline.

## Threshold Review

All submissions will undergo a threshold review for completion and accuracy prior to being scored by the Project Review Team. Projects that submit incomplete applications or do not submit their application by the stated deadline in the Competition Timeline will not be considered for funding. All project applications must include the following components:

- i. Completed Application
- ii. Project Budget
- iii. Agency Operational Budget
- iv. Match and Leveraging Letters/MOUs (if applicable)
- v. Federal Tax Exemption Determination Letter
- vi. List of Board of Directors and organizational leadership (including a breakdown of self-reported demographics)
- vii. Project Organizational Chart
- ix. Housing First Policy
- x. Proof of Ownership or Lease (if housing will be provided at a site-based location)
- xi. Copy of Financial Audits (most recent 2 years)

### Threshold Deficiencies

#### Curable vs Incurable deficiencies, need to define

We encourage new and renewing applicants to seek technical assistance if they are unsure of their ability to meet any of these expectations.

## Review & Ranking of Applications

Application materials will be scored and ranked by the AWH4T Independent Review Team (IRT). Scoring criteria and scoring tools have been developed to measure performance and capacity based on the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act Performance Measures, in compliance with CoC Interim Rule, HUD funding expectations, and other locally identified priorities. The scoring criteria can be found in the AWH4T CoC NOFO Scoring Tool on the Housing Solutions website at [www.housingsolutionstulsa.org](http://www.housingsolutionstulsa.org); this tool details how the YHDP IRT Members shall evaluate projects for the initial ranking. HUD will have the final determination of CoC Program funding awards.

- Project Review Panel members oriented to the process, materials, and scoring tool.
- Review Panel members receive applications and scoring materials.
- Project Review Panel Members review and tentatively score the applications prior to their first meeting in a scoring spreadsheet provided by Housing Solutions.
- All projects will be scored using the Scoring Tool.
- The AWH4T IRT will meet over one to three days to jointly discuss each application and individually score applications.
- Ranked list(s) will be prepared based on scores.

- Scoring and rationale compiled by Housing Solutions.
- Rejected applicants will have an opportunity to submit an appeal in writing before the final YHDP Project Ranking is presented to Leadership Council and approved.

Review the AWH4T CoC NOFO Standards of Operations for ranking procedures.

### **CoC Notification to Applicants**

Project applicants will be notified in writing whether or not their applications shall be included as part of the Preliminary Ranking and Final Ranking submission. Applicants that submitted project applications which were rejected by the IRT shall be notified of the reason for the rejection and have an opportunity to appeal the decision before the Final Project Ranking List is approved and submitted to HUD, in accordance with the Competition Timeline.

### **Appeals**

Rejected applicants will have an opportunity to submit an appeal in writing before the final YHDP Project Ranking is presented to Leadership Council and approved. If an appeal results in changes to the Initial Project Ranking, Housing Solutions will notify all ranked applicants of the change.

### **AWH4T Approval & Publication**

The AWH4T Leadership council will approve, or deputize the AWH4T NOFO Task Group to approve, the Final Project Ranking

### **eSNAPS Submission**

eSNAPS is the CoC Program Application and Grants Management System that HUD's Office of Special Needs Assistance Programs (SNAPS) uses to support the CoC Program funding application and grant awards process for the CoC Program. After the local review process has been finalized, all projects accepted for inclusion in the AWH4T's Final Project Ranking must submit their application online in eSNAPS. Housing Solutions and Homebase will review applications in eSNAPS for accuracy and request corrections or revisions before final submission to HUD.

Once project applications have been finalized and the Collaborative Application completed in eSNAPS, all materials will be submitted to HUD, per the Competition Timeline.

# Project Types & Design

## Population & Service Delivery

### Eligible Populations

Per section I.B.3.k. of the NOFO, CoC Program funding can serve individuals and families who meet the criteria of HUD’s homelessness definition, in accordance with the requirements of their project and funding type. The primary definitions of homelessness covered by this Program are:

- Category 1, Literal Homelessness: Individuals and families who live in a place not meant for human habitation (including the streets or in their car), emergency shelter, transitional housing, and hotels paid for by a government or charitable organization.
- Category 2, Imminent Risk of Homelessness: Individuals or families who will lose their primary nighttime residence within 14 days and have no other resources or support networks to obtain other permanent housing.
- Category 4, Fleeing Domestic Violence: Individuals or families who are fleeing or attempting to flee their housing or the place they are staying because of domestic violence, dating violence, sexual assault, stalking, or other dangerous or life threatening conditions related to violence that has taken place in the house or has made them afraid to return to the house, including trading sex for housing, trafficking, physical abuse, violence (or perceived threat of violence) because of the individual’s sexual orientation, and who lack resources or support networks to maintain or obtain permanent housing.

Project Type	Project Status	Eligibility Criteria
Permanent Supportive Housing (PSH)	New, YHDP	Category 1, 2, or 4 + Chronic Homelessness
	Renewal	Category 1 or 4 + Chronic Homelessness
Rapid Re-Housing (RRH)	New, YHDP	Category 1, 2, or 4
	Renewal, DV Bonus/Reallocation	Category 1 or 4
Joint Transitional + Rapid Re-Housing (TH-RRH)	New, YHDP	Category 1, 2, or 4
	Renewal, DV Bonus/Reallocation	Category 1 or 4
Supportive Services Only-Coordinated Entry (SSO-CE)	New, YHDP	Category 1, 2, or 4
	Renewal, DV Bonus/Reallocation	Category 1 or 4

### Chronic Homelessness

Chronic homelessness is defined as living in a place not meant for human habitation or other Category 1 situation for at least 12 months, either consecutively or on 4 separate occasions over the last 3 years, and having a disabling condition ([24 CFR 578.3](#)).

### Special Populations

In addition to these project-level eligibility criteria, all projects must adhere to special population eligibility requirements, if applicable; for example, YHDP projects may only serve unaccompanied young people under the age of 24.

### Best and Promising Practices

The following evidence-based practices and topics are expected to be incorporated and utilized across all projects and ensure that services are following national best practices. Applicants must include how they will implement best practices throughout the application narratives and in other attachments or resources submitted as a part of the application process.

- Harm Reduction
- Trauma-informed Care
- Housing First
- Culturally Responsive Services
- Racial Equity
- Client-Choice
- Multi-system Approaches
- Motivational Interviewing (encouraged)
- Critical Time Intervention (encouraged)

## Eligible YHDP-Funded Project Types

The Collaborative Applicant and NOFO Task Group approved local funding priorities to be used as a part of the CoC funding competition. Priorities were developed based on the unique service and housing needs of individuals and families in Tulsa experiencing homelessness and/or housing instability. **Project types that will be prioritized are outlined below:**

A Way Home for Tulsa CoC Funding Priorities	
Program/Project Type	Program Structure
<b>Rapid Re-Housing</b> # projects <b>HUD Project Type:</b> Permanent Housing Rapid Re-Housing (PH-RRH)	\$- \$ / project CM-Client Ratio: #/# # units at a single point in time annually # persons served annually
<b>Joint Transitional Housing (TH) to Rapid Rehousing (TH-RRH)</b> # projects <b>HUD Project Type:</b> Transitional + Permanent Housing Joint TH/PH-RRH	\$- \$ / project CM-Client Ratio: #/# # units at a single point in time annually # persons served annually
<b>Coordinated Entry / Housing Navigation</b> # projects <b>HUD Project Type:</b> Supportive Services Only <ul style="list-style-type: none"> <li>• SSO-Coordinated Entry</li> </ul>	\$- \$ / project CM-Client Ratio: #/# # caseload slots # persons served annually
<b>Permanent Supportive Housing (PSH)</b> # projects	\$400,000 - \$600,000

<b>HUD Project Type:</b>	CM-Client Ratio: #/#
Permanent Housing	# units annually
Permanent Supportive Housing (PH-PSH)	# individuals annually

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# Resources

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## Conflict of Interest Policy

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No member of the Review Panel may have a conflict of interest in creating the recommended Priority List. Review Panel Members will be asked to sign a statement declaring that they do not have a conflict of interest.

A conflict of interest exists if:

- The panelist or a member of their immediate family is now, has been within the last year, or has a current agreement to serve in the future as a Board member, staff member, or paid consultant of an organization making a proposal for funding;
- The panelist is currently employed by or sits on the Board of Directors for an organization that has a contractual relationship with any entity making a proposal for funding or has had one within the past year. However, no conflict exists under this provision if the panelist's employer, or the organization on whose Board the panelist serve, is a funding entity or if the contractual relationship in place is not impacted by the proposals being made; or,
- Any other circumstances exist which impede the panelist's ability to review and rank the proposal for funding objectively, fairly, and impartially.

Exception: Panelists may serve on a panel if they are no longer affiliated with an organization making a proposal for funding, AND the potential conflict has been waived through public notice to the CoC with no opposition raised within the period listed in that public notice.

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## Additional Information

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### CoC Program

#### Continuum of Care Virtual Binders

This website has links to a lot of information about the Continuum of Care (CoC) program, including CoC regulations, program requirements, other federal regulations that are relevant to CoC programming, and much more! Agencies that currently receive, or are interested in receiving, CoC funding, are encouraged to review these materials from HUD. <https://www.hudexchange.info/homelessness-assistance/coc-esg-virtual-binders/>

- Continuum of Care Virtual Binders "At-A-Glance" Fact Sheets: these "At A Glance" documents, developed in conjunction with the CoC and ESG Virtual Binders (linked above) provide concise guidance on key CoC topics. <https://www.hudexchange.info/resource/6325/coc-and-esg-virtual-binders-at-a-glance/>

#### Rapid Re-Housing

- [Rapid Re-Housing Brief \(hudexchange.info\)](https://www.hudexchange.info/resource/6325/coc-and-esg-virtual-binders-at-a-glance/)
- [Rapid Re-Housing Works - National Alliance to End Homelessness](https://www.naeh.org/rapid-rehousing-works)
- [Rapid Re-housing: What the Research Says \(urban.org\)](https://www.urban.org/research/publication/rapid-rehousing-what-the-research-says)
- National Alliance to End Homelessness Rapid Rehousing Toolkit: The National Alliance to End Homelessness (NAEH) has published a Rapid Rehousing (RRH) toolkit to help current and potential Rapid Re-Housing (RRH) providers design, redesign, and operate effective programs that successfully use the core components of RRH to end homelessness for individuals and families. It provides details on recommended RRH program design and practice, based on what is currently considered recommended practice by the National Alliance to End Homelessness and high performing RRH programs. <https://endhomelessness.org/resource/rapid-re-housing-toolkit/>

### Permanent Supportive Housing

- [CoC Program Components - Permanent Supportive Housing \(PSH\) - HUD Exchange](#)
- [Permanent Supportive Housing Evidence-Based Practices \(EBP KIT\) | SAMHSA](#)
- [Housing First in Permanent Supportive Housing Brief - HUD Exchange](#)

### Joint Transitional + Rapid Re-Housing

- [CoC Program Components - Joint TH/PH-RRH - HUD Exchange](#)
- [CoC Program Joint Component Funding: Project Setup and Reporting in HMIS \(hudexchange.info\)](#)

### **Youth Homelessness/YHDP**

- HUD Youth Homelessness Resources Page: <https://www.hudexchange.info/homelessnessassistance/resources-for-homeless-youth/>
- US Interagency Council on Homelessness (USICH): <https://www.usich.gov/goals/youth/>
- US Interagency Council on Homelessness (USICH): <https://www.usich.gov/tools-for-action/webinar-trauma-informed-care-housing-first-for-youth-positive-youth-development-and-family-engagement-for-yhdp-grantees-hud/>

All items related to this funding opportunity are posted on the Housing Solutions website at: <https://housingsolutionstulsa.org>

- [YHDP NOFO \(grants.gov\)](#)
- [YHDP NOFO \(PDF\)](#)
- [YHDP NOFO Appendix A \(PDF\)](#)
- [YHDP NOFO Appendix B \(PDF\)](#)
- [FY 2021 YHDP NOFO Rural CoCs](#)
- [FY 2021 YHDP NOFO Rural Area Worksheet](#)
- [Map of YHDP-Funded CoCs](#)
- [Debriefing Document from Previous YHDP Competition](#)

### **Lived Experience Collaboration & Engagement**

#### PLE Advocacy & Empowerment

- [Centering Lived Experience - HUD Exchange](#)
- [Expanding Peer Support Roles in Homeless Services Delivery: A Toolkit for Service Providers | HHRC \(hhrctraining.org\)](#)
- [Change from Within: PB for Organizations: Part 1: Advocating & Planning for PB - Participatory Budgeting Project](#) + [Part 2: Implementing PB - Participatory Budgeting Project](#)
- [Co-Production Toolkit | Homeless Link](#)

#### Youth & Young Adults

- True Colors United is an organization devoted to ending youth homelessness through advocacy, technical support, and training, with a particular focus on 2SLGBTQ+ youth and young adults. They offer various toolkits created with the leadership of diverse lived experience voices on skills and approaches central to YHDP principles, including racial equity, 2SLGBTQ+ inclusion, and youth collaboration. [True Colors United - Toolkits](#)
- BRIDGES Youth Center, based in Memphis, TN, is centered on empowering youth within decision-making spaces, with the goal of creating more just, equitable systems. They provide a range of resources on how to cultivate successful intergenerational collaboration and combat adulthood. [https://drive.google.com/drive/folders/1i8B3zftyCAHsD7Tj0Zm\\_C6IRWZxHSb7L?usp=share\\_link](https://drive.google.com/drive/folders/1i8B3zftyCAHsD7Tj0Zm_C6IRWZxHSb7L?usp=share_link)





# DRAFT - FOR NOFO REVIEW ONLY

Prohibition Against Lobbying Activities - Applicants are subject to the provisions of Section 319 of Public Law 101-121, 31 U.S.C. 1352, (the Byrd Amendment), and 24 CFR part 87, which prohibit recipients of federal awards from using appropriated funds for lobbying the executive or legislative branches of the Federal government in connection with a Federal award. All applicants submit with their application the signed Certification Regarding Lobbying included in the Application download from Grants.gov. In addition, applicants disclose, using Standard Form LLL (SFLLL),

14 "Disclosure of Lobbying Activities," any funds, other than federally appropriated funds, that will be or have been used to influence federal employees, members of Congress, or congressional staff regarding specific awards. Federally-recognized Indian tribes and tribally designated housing entities (TDHEs) established by federally-recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage of the Byrd Amendment, but state-recognized Indian tribes and TDHEs established only under state law shall comply with this requirement. Applicants submit the SFLLL if they have used or intend to use non-federal funds for lobbying activities.

15 Equal Participation of Faith-Based Organizations in HUD Programs and Activities – Projects ensure that all projects meet the requirements under 24 CFR 5.109. On April 4, 2016, HUD amended 24 CFR 5.109 consistent with E.O. 13559, entitled Fundamental Principles and Policymaking Criteria for Partnerships with Faith-Based and Other Neighborhood Organizations (75 Fed. Reg. 71319 (Nov. 22, 2010)). (See 81 FR 19355). These regulations apply to all HUD programs and activities, including all of HUD's Native American Programs, except as may be otherwise provided in the respective program regulations, or unless inconsistent with the respective program authorizing statute.

16 Resolution of Civil Rights Matters - Outstanding civil rights matters be resolved before the application submission deadline. Project applicants, who after review are confirmed to have civil rights matters unresolved at the application submission deadline, will be deemed ineligible. Their applications will receive no further review, will not be rated and ranked, and will not receive funding.


## CoC Threshold Requirements

*RENEWALS/EXPANSION: For each threshold, select "Yes" if applicant has fulfilled the threshold requirement and is eligible to submit an application.*

- 1 Coordinated Entry Participation
- 2 Housing First and/or Low Barrier Implementation
- 3 Documented, secured minimum match
- 4 Project has reasonable costs per permanent housing exit, as defined locally Project is financially feasible
- 5 Applicant is active CoC participant
- 6 Application is complete and data are consistent
- 7 Data quality at or above 75%
- 8 Bed/unit utilization rate at or above 75%
- 9 Acceptable organizational audit/financial review


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A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**NEW PROJECT RATING TOOL**

Experience	Goal	Performance	Points Awarded	Max Point Value
1 <b>General-A.</b> Describe the experience of the applicant and sub-recipients (if any) in working with the proposed population and in providing housing similar to that proposed in the application.	Yes			out of 4 points
2 <b>DV-A.</b> Describe the experience of the applicant and sub-recipients (if any) in working with the proposed population and in providing housing similar to that proposed in the application.	Yes			out of 4 points
<b>General-B.</b> Describe experience with utilizing a Housing First approach. Include 1) eligibility criteria; 2) process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, familial status, self-disclosed or perceived sexual orientation, gender identity or gender expression. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.	Yes			out of 2 points
4 <b>DV-B.</b> Describe experience with utilizing a Housing First approach. Include 1) eligibility criteria; 2) process for accepting new clients; 3) process and criteria for exiting clients. Must demonstrate there are no preconditions to entry, allowing entry regardless of current or past substance abuse, income, criminal records (with exceptions of restrictions imposed by federal, state, or local law or ordinance), marital status, familial status, self-disclosed or perceived sexual orientation, gender identity or gender expression. Must demonstrate the project has a process to address situations that may jeopardize housing or project assistance to ensure that project participation is terminated in only the most severe cases.	Yes			out of 2 points
5 <b>General-C.</b> Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.	Yes			out of 2 points
6 <b>DV-C.</b> Describe experience in effectively utilizing federal funds including HUD grants and other public funding, including satisfactory drawdowns and performance for existing grants as evidenced by timely reimbursement of subrecipients (if applicable), regular drawdowns, timely resolution of monitoring findings, and timely submission of required reporting on existing grants.	Yes			out of 2 points
<b>Design of Housing &amp; Supportive Services</b>	<b>Goal</b>	<b>Performance</b>	<b>Points Awarded</b>	<b>Max Point Value</b>

# DRAFT - FOR NOFO REVIEW ONLY

## General-A. Extent to which the applicant

- 1) Demonstrates understanding of the needs of the clients to be served.
- 2) Demonstrates that type, scale, and location of the housing fit the needs of the clients to be served.
- 3) Demonstrates that type and scale of the all supportive services, regardless of funding source, meets the needs of clients to be served.
- 4) Demonstrates how clients will be assisted in obtaining mainstream benefits.
- 5) Establishes performances measures for housing and income that are objective, measurable, trackable and meet or exceed any established HUD or CoC benchmarks.

Yes

out of 4 points

## DV-A. Extent to which the applicant

- 1) Demonstrates understanding of the needs of the clients to be served.
- 2) Demonstrates that type, scale, and location of the housing fit the needs of the clients to be served.
- 3) Demonstrates that type and scale of the all supportive services, regardless of funding source, meets the needs of clients to be served.
- 4) Demonstrates how clients will be assisted in obtaining mainstream benefits.
- 5) Establishes performances measures for housing and income that are objective, measurable, trackable and meet or exceed any established HUD or CoC benchmarks.

Yes

out of 4 points

## General-B. Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs.

Yes

out of 4 points

## DV-B. Describe the plan to assist clients to rapidly secure and maintain permanent housing that is safe, affordable, accessible, and acceptable to their needs.

Yes

out of 4 points

## General-C. Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.

Yes

out of 2 points

## DV-C. Describe how clients will be assisted to increase employment and/or income and to maximize their ability to live independently.

Yes

out of 2 points

## General-D. Project leverages housing resources with housing subsidies or units not funded through the CoC or ESG programs.

Yes

out of 2 points

## DV-D. Project leverages housing resources with housing subsidies or units not funded through the CoC or ESG programs.

Yes

out of 2 points

## General-E. Project leverages health resources, including a partnership commitment with a healthcare organization.

Yes

out of 2 points

## DV-E. Project leverages health resources, including a partnership commitment with a healthcare organization.

Yes

out of 2 points

## Timeliness

### General-A. Describe plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.

**Goal**

**Performance**

**Points Awarded**

**Max Point Value**

Yes

out of 4 points

### DV-A. Describe plan for rapid implementation of the program, documenting how the project will be ready to begin housing the first program participant. Provide a detailed schedule of proposed activities for 60 days, 120 days, and 180 days after grant award.

Yes

out of 4 points

## Financial

### General-A. Project is cost-effective when projected cost per person served is compared to CoC average within project type.

**Goal**

**Performance**

**Points Awarded**

**Max Point Value**

Yes

out of 2 points

### DV-A. Project is cost-effective when projected cost per person served is compared to CoC average within project type.

Yes

out of 2 points

# DRAFT - FOR NOFO REVIEW ONLY

3 **General-1.** Found no exceptions to standard practicess

Yes



out of 4 points

4 **DV-1.** Found no exceptions to standard practicess

Yes



out of 4 points

5 **General-2.** Identified agency as 'low risk'

Yes



out of 4 points

6 **DV-2.** Identified agency as 'low risk'

Yes



out of 4 points

7 **General-3.** Indicates no findings

Yes



out of 4 points

8 **DV-3.** Indicates no findings

Yes



out of 4 points

9 **General-C.** Documented match amount meets HUD requirements.

Yes



out of 2 points

10 **DV-C.** Documented match amount meets HUD requirements.

Yes



out of 2 points

11 **General-D.** Budgeted costs are reasonable, allocable, and allowable.

Yes



out of 12 points

12 **DV-D.** Budgeted costs are reasonable, allocable, and allowable.

Yes



out of 12 points

## Project Effectiveness

1 **General-Coordinated Entry Participation-** Minimum percent of entries projected to come from CE referrals

Goal

Performance

Points Awarded

Max Point Value

2 **DV-Coordinated Entry Participation-** Minimum percent of entries projected to come from CE referrals

100 %



out of 4 points

100 %



out of 4 points

## Equity Factors

### Agency Leadership, Governance, and Policies

1 New project has under-representated individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions

Goal

Performance

Points Awarded

Max Point Value

2 New project's organizational board of directors includes representation from more than one person with lived experience (per 578.75(g))

Yes



out of 6 points

3 New project has relational process for receiving and incorporating feedback from persons with lived experience or a plan to create one

Yes



out of 6 points

4 New project has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers that exacerbate disparities and outcomes

Yes



out of 6 points

Yes



out of 6 points

### Program Participant Outcomes

New project describes their plan for reviewing program participant outcomes with an equity lens, including the

1 disaggregation of data by race, ethnicity, gender identity, and/or age. If already implementing a plan, describe findings from outcomes review

Goal

Performance

Points Awarded

Max Point Value

New project describes plan to review whether programmatic changes are needed to make program participant outcomes more equitable and developed a plan to make those changes. If already implementing plan, describe findings from review

Yes



out of 6 points

New project describes plan to work with HMIS lead to develop a schedule for reviewing HMIS data with

3 disaggregation by race, ethnicity, gender identity, and/or age. If already implementing plan, describe findings from review

Yes



out of 6 points

Yes



out of 6 points

**Total Maximum Score**

General projects:

100 points

DV projects:

100 points

## Project Financial Information

CoC funding requested \_\_\_\_\_

Amount of other public funding (federal, state, county, city) \_\_\_\_\_

Amount of private funding \_\_\_\_\_

**TOTAL PROJECT COST** \_\_\_\_\_

A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 RRH (General) - On average, participants spend less than XX days from project entry to residential move-in	30 days	<input type="text"/>	<input type="text"/> out of	2 points
<b>Exits to Permanent Housing</b>				
2 RRH (General) - Minimum percent move to permanent housing	90 %	<input type="text"/>	<input type="text"/> out of	20 points
3 RRH (General) - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/> out of	15 points
4 RRH (General) - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/> out of	10 points
<b>Returns to Homelessness (if data is available for project)</b>				
5 RRH (General) - Maximum percent of participants return to homelessness within 12 months of exit to permanent housing	10 %	<input type="text"/>	<input type="text"/> out of	6 points
6 RRH (General) - Percent of participants return to homelessness within 12 months of exit to permanent housing	11-20 %	<input type="text"/>	<input type="text"/> out of	3 points
<b>New or Increased Income and Earned Income</b>				
7 RRH (General) - Minimum percent of participants with new or increased earned income for project stayers	8 %	<input type="text"/>	<input type="text"/> out of	2 points
8 RRH (General) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/> out of	3 points
9 RRH (General) - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/> out of	2 points
10 RRH (General) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/> out of	2 points
<b>Serve High Needs Populations</b>				
11 RRH (General) - Minimum percent of participants with zero income at entry	35 %	<input type="text"/>	<input type="text"/> out of	1 points
12 RRH (General) - Minimum percent of participants entering project from place not meant for human habitation	25 %	<input type="text"/>	<input type="text"/> out of	1 points
<b>Project Effectiveness</b>				
13 RRH (General) - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/> out of	5 points
14 RRH (General) - Housing First and/or Low Barrier Implementation - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/> out of	10 points
<b>Performance Measures Subtotal</b>				out of 54 points

**Equity Factors**

Agency Leadership, Governance, and Policies	Goal	Performance	Points Awarded	Max Point Value
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# DRAFT - FOR NOFO REVIEW ONLY

1	Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes			out of 2 points
2	Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes			out of 2 points
3	Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes			out of 5 points
4	Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes			out of 5 points

**Equity Factors Subtotal** out of 14 points

## Program Participant Outcomes

	Goal	Performance	Points Awarded	Max Point Value
1	Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points
2	Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes	Yes		out of 8 points
3	Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points

**Program Participant Outcomes Subtotal** out of 24 points

## Other and Local Criteria

	Goal	Performance	Points Awarded	Max Point Value
1	Project is operating in conformance with CoC Standards	Yes		out of 8 points

**Other and Local Criteria Subtotal** out of 8 points

**Total Maximum Score** RRR-General projects: out of 100 points

## Project Financial Information

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 RRH (DV) - On average, participants spend less than XX days from project entry to residential move-in	45 days	<input type="text"/>	<input type="text"/> out of	2 points
<b>Exits to Permanent Housing</b>				
2 RRH (DV) - Minimum percent move to permanent housing	90 %	<input type="text"/>	<input type="text"/> out of	20 points
3 RRH (DV) - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/> out of	15 points
4 RRH (DV) - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/> out of	10 points
<b>New or Increased Income and Earned Income</b>				
5 RRH (DV) - Minimum percent of participants with new or increased earned income for project	8 %	<input type="text"/>	<input type="text"/> out of	3 points
6 RRH (DV) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/> out of	3 points
7 RRH (DV) - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/> out of	3 points
8 RRH (DV) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/> out of	3 points
<b>Serve High Needs Populations</b>				
9 RRH (DV) - Minimum percent of participants with zero income at entry	35 %	<input type="text"/>	<input type="text"/> out of	1 points
10 RRH (DV) - Minimum percent of participants entering project from place not meant for human habitation	10 %	<input type="text"/>	<input type="text"/> out of	1 points
<b>Project Effectiveness</b>				
11 RRH (DV) - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/> out of	6 points
12 RRH (DV) - Housing First and/or Low Barrier Implementation - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/> out of	12 points
<b>Performance Measures Subtotal</b>			out of	54 points

**Equity Factors**

Agency Leadership, Governance, and Policies	Goal	Performance	Points Awarded	Max Point Value
1 Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes	<input type="text"/>	<input type="text"/> out of	2 points
2 Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	2 points
3 Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	5 points
4 Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes	<input type="text"/>	<input type="text"/> out of	5 points

**Equity Factors Subtotal** out of **14** points

**Program Participant Outcomes**

	Goal	Performance	Points Awarded	Max Point Value
1 Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations	Yes	<input type="text"/>	<input type="text"/>	out of 8 points
2 Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes	Yes	<input type="text"/>	<input type="text"/>	out of 8 points
3 Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations	Yes	<input type="text"/>	<input type="text"/>	out of 8 points

**Program Participant Outcomes Subtotal** out of **24** points

**Other and Local Criteria**

	Goal	Performance	Points Awarded	Max Point Value
1 Project is operating in conformance with CoC Standards	Yes	<input type="text"/>	<input type="text"/>	out of 8 points

**Other and Local Criteria Subtotal** out of **8** points

**Total Maximum Score** RRH-DV projects: out of **100** points

**Project Financial Information**

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_



A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 PSH (General) - On average, participants spend less than XX days from project entry to residential move-in	30 days			out of 2 points
2 PSH (General) - On average, participants stay in project at least XX days	365 days			out of 1 points

Exits to Permanent Housing	Goal	Performance	Points Awarded	Max Point Value
3 PSH (General) - Minimum percent remain in or move to permanent housing	90 %			out of 20 points
4 PSH (General) - Percent remain in or move to permanent housing	80-89 %			out of 15 points
5 PSH (General) - Percent remain in or move to permanent housing	70-79 %			out of 10 points

Returns to Homelessness (if data is available for project)	Goal	Performance	Points Awarded	Max Point Value
6 PSH (General) - Maximum percent of participants return to homelessness within 12 months of exit to permanent housing	10 %			out of 6 points
7 PSH (General) - Percent of participants return to homelessness within 12 months of exit to permanent housing	11-20 %			out of 3 points

New or Increased Income and Earned Income	Goal	Performance	Points Awarded	Max Point Value
8 PSH (General) - Minimum percent of participants with new or increased earned income for project stayers	8 %			out of 2 points
9 PSH (General) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %			out of 2 points
10 PSH (General) - Minimum percent of participants with new or increased earned income for project leavers	15 %			out of 2 points
11 PSH (General) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %			out of 2 points

Serve High Needs Populations	Goal	Performance	Points Awarded	Max Point Value
12 PSH (General) - Minimum percent of participants with zero income at entry	50 %			out of 1 points

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13 <b>PSH (General)</b> - Minimum percent of participants entering project from place not meant for human habitation	40	%	<input type="text"/>	<input type="text"/>	out of	1	points
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## Project Effectiveness

	Goal		Performance	Points Awarded		Max Point Value	
14 <b>PSH (General)</b> - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100	%	<input type="text"/>	<input type="text"/>	out of	5	points
15 <b>PSH (General)</b> - Housing First and/or Low Barrier Implementation (General) - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes		<input type="text"/>	<input type="text"/>	out of	10	points

<b>Performance Measures Subtotal</b>		out of	54		points
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## Equity Factors

### Agency Leadership, Governance, and Policies

	Goal		Performance	Points Awarded		Max Point Value	
1 Recipient has under-representated individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes		<input type="text"/>	<input type="text"/>	out of	2	points
2 Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes		<input type="text"/>	<input type="text"/>	out of	2	points
3 Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes		<input type="text"/>	<input type="text"/>	out of	5	points
4 Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes		<input type="text"/>	<input type="text"/>	out of	5	points

<b>Equity Factors Subtotal</b>		out of	14		points
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## Program Participant Outcomes

	Goal		Performance	Points Awarded		Max Point Value	
1 Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		<input type="text"/>	<input type="text"/>	out of	8	points
2 Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes	Yes		<input type="text"/>	<input type="text"/>	out of	8	points
3 Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		<input type="text"/>	<input type="text"/>	out of	8	points

<b>Program Participant Outcomes Subtotal</b>		out of	24		points
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## Other and Local Criteria

	Goal		Performance	Points Awarded		Max Point Value	
1 Project is operating in conformance with CoC Standards	Yes		<input type="text"/>	<input type="text"/>	out of	8	points

<b>Other and Local Criteria Subtotal</b>		out of	8		points
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<b>Total Maximum Score</b>			PSH-General projects:		out of	100		points
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**Project Financial Information**

CoC funding requested \_\_\_\_\_  
Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
  
CoC Amount Awarded Last Operating Year \_\_\_\_\_  
CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

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# DRAFT - FOR NOFO REVIEW ONLY

## A Way Home for Tulsa Continuum of Care Project Rating Tool NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

### RENEWAL/EXPANSION PROJECT RATING TOOL

#### Performance Measures

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 PSH (DV) - On average, participants spend less than XX days from project entry to residential move-in	30 days	<input type="text"/>	<input type="text"/> out of	2 points
Exits to Permanent Housing	Goal	Performance	Points Awarded	Max Point Value
2 PSH (DV) - Minimum percent remain in or move to permanent housing	90 %	<input type="text"/>	<input type="text"/> out of	20 points
3 PSH (DV) - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/> out of	15 points
4 PSH (DV) - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/> out of	10 points
New or Increased Income and Earned Income	Goal	Performance	Points Awarded	Max Point Value
5 PSH (DV) - Minimum percent of participants with new or increased earned income for project stayers	8 %	<input type="text"/>	<input type="text"/> out of	3 points
6 PSH (DV) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/> out of	2 points
7 PSH (DV) - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/> out of	3 points
8 PSH (DV) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/> out of	3 points
Serve High Needs Populations	Goal	Performance	Points Awarded	Max Point Value
9 PSH (DV) - Minimum percent of participants with zero income at entry	50 %	<input type="text"/>	<input type="text"/> out of	1 points
10 PSH (DV) - Minimum percent of participants entering project from place not meant for human habitation	10 %	<input type="text"/>	<input type="text"/> out of	1 points
Project Effectiveness	Goal	Performance	Points Awarded	Max Point Value
11 PSH (DV) - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/> out of	6 points
12 PSH (DV) - Housing First and/or Low Barrier Implementation - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/> out of	13 points
<b>Performance Measures Subtotal</b>			out of	54 points

#### Equity Factors

##### Agency Leadership, Governance, and Policies

	Goal	Performance	Points Awarded	Max Point Value
1 Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes	<input type="text"/>	<input type="text"/> out of	2 points
2 Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	2 points
3 Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	5 points
4 Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes	<input type="text"/>	<input type="text"/> out of	5 points

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**Equity Factors Subtotal** out of **14** points

## Program Participant Outcomes

- 1 Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations
- 2 Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes
- 3 Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points
Yes			out of 8 points
Yes			out of 8 points

**Program Participant Outcomes Subtotal** out of **24** points

## Other and Local Criteria

- 1 Project is operating in conformance with CoC Standards

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points

**Other and Local Criteria Subtotal** out of **8** points

**Total Maximum Score** PSH-DV projects: out of **100** points

## Project Financial Information

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 TH (General) - On average, participants stay in project at least XX days	180 days	<input type="text"/>	<input type="text"/> out of	2 points
<b>Exits to Permanent Housing</b>				
2 TH (General) - Minimum percent move to permanent housing	90 %	<input type="text"/>	<input type="text"/> out of	20 points
3 TH (General) - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/> out of	15 points
4 TH (General) - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/> out of	10 points
<b>Returns to Homelessness (if data is available for project)</b>				
5 TH (General) - Maximum percent of participants return to homelessness within 12 months of exit to permanent housing	10 %	<input type="text"/>	<input type="text"/> out of	6 points
6 TH (General) - Percent of participants return to homelessness within 12 months of exit to permanent housing	11-20 %	<input type="text"/>	<input type="text"/> out of	3 points
<b>New or Increased Income and Earned Income</b>				
7 TH (General) - Minimum percent of participants with new or increased earned income for project stayers	8 %	<input type="text"/>	<input type="text"/> out of	2 points
8 TH (General) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/> out of	3 points
9 TH (General) - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/> out of	2 points
10 TH (General) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/> out of	2 points
<b>Serve High Needs Populations</b>				
11 TH (General) - Minimum percent of participants with zero income at entry	35 %	<input type="text"/>	<input type="text"/> out of	1 points
12 TH (General) - Minimum percent of participants entering project from place not meant for human habitation	25 %	<input type="text"/>	<input type="text"/> out of	1 points
<b>Project Effectiveness</b>				
13 TH (General) - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/> out of	5 points
14 TH (General) - Housing First and/or Low Barrier Implementation (General) - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/> out of	10 points
<b>Performance Measures Subtotal</b>				out of 54 points

**Equity Factors**

Agency Leadership, Governance, and Policies	Goal	Performance	Points Awarded	Max Point Value
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# DRAFT - FOR NOFO REVIEW ONLY

1	Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes			out of 2 points
2	Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes			out of 2 points
3	Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes			out of 5 points
4	Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes			out of 5 points

**Equity Factors Subtotal** out of 14 points

## Program Participant Outcomes

	Goal	Performance	Points Awarded	Max Point Value
1	Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points
2	Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes	Yes		out of 8 points
3	Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points

**Program Participant Outcomes Subtotal** out of 24 points

## Other and Local Criteria

	Goal	Performance	Points Awarded	Max Point Value
1	Project is operating in conformance with CoC Standards	Yes		out of 8 points

**Other and Local Criteria Subtotal** out of 8 points

**Total Maximum Score** TH-General projects: out of 100 points

## Project Financial Information

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 TH (DV) - On average, participants stay in project at least XX days	180 days	<input type="text"/>	<input type="text"/> out of	2 points
Exits to Permanent Housing	Goal	Performance	Points Awarded	Max Point Value
2 TH (DV) - Minimum percent move to permanent housing	90 %	<input type="text"/>	<input type="text"/> out of	20 points
3 TH (DV) - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/> out of	15 points
4 TH (DV) - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/> out of	10 points
New or Increased Income and Earned Income	Goal	Performance	Points Awarded	Max Point Value
5 TH (DV) - Minimum percent of participants with new or increased earned income for project stayers	8 %	<input type="text"/>	<input type="text"/> out of	3 points
6 TH (DV) - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/> out of	3 points
7 TH (DV) - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/> out of	3 points
8 TH (DV) - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/> out of	3 points
Serve High Needs Populations	Goal	Performance	Points Awarded	Max Point Value
9 TH (DV) - Minimum percent of participants with zero income at entry	50 %	<input type="text"/>	<input type="text"/> out of	1 points
10 TH (DV) - Minimum percent of participants entering project from place not meant for human habitation	10 %	<input type="text"/>	<input type="text"/> out of	1 points
Project Effectiveness	Goal	Performance	Points Awarded	Max Point Value
11 TH (DV) - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/> out of	6 points
12 TH (DV) - Housing First and/or Low Barrier Implementation - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/> out of	12 points
<b>Performance Measures Subtotal</b>			out of	54 points

**Equity Factors**

**Agency Leadership, Governance, and Policies**

	Goal	Performance	Points Awarded	Max Point Value
1 Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes	<input type="text"/>	<input type="text"/> out of	2 points
2 Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	2 points
3 Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes	<input type="text"/>	<input type="text"/> out of	5 points
4 Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes	<input type="text"/>	<input type="text"/> out of	5 points



**Equity Factors Subtotal** out of **14** points

**Program Participant Outcomes**

- 1 Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations
- 2 Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes
- 3 Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points
Yes			out of 8 points
Yes			out of 8 points

**Program Participant Outcomes Subtotal** out of **24** points

**Other and Local Criteria**

- 1 Project is operating in conformance with CoC Standards

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points

**Other and Local Criteria Subtotal** out of **8** points

**Total Maximum Score** TH-DV projects: out of **100** points

**Project Financial Information**

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

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Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

Length of Stay	Goal	Performance	Points Awarded	Max Point Value
1 TH+RRH (DV) - TH Component - On average, participants stay in project at least XX days	180 days	<input type="text"/>	<input type="text"/>	out of 1 points
2 TH+RRH (DV) - RRH Component - On average, participants spend less than XX days from project entry to residential move-in	30 days	<input type="text"/>	<input type="text"/>	out of 1 points
Exits to Permanent Housing	Goal	Performance	Points Awarded	Max Point Value
3 TH+RRH (DV) - RRH Component - Minimum percent move to permanent housing	90 %	<input type="text"/>	<input type="text"/>	out of 20 points
4 TH+RRH (DV) - RRH Component - Percent remain in or move to permanent housing	80-89 %	<input type="text"/>	<input type="text"/>	out of 15 points
5 TH+RRH (DV) - RRH Component - Percent remain in or move to permanent housing	70-79 %	<input type="text"/>	<input type="text"/>	out of 10 points
New or Increased Income and Earned Income	Goal	Performance	Points Awarded	Max Point Value
6 TH+RRH (DV) - RRH Component - Minimum percent of participants with new or increased earned income for project stayers	8 %	<input type="text"/>	<input type="text"/>	out of 3 points
7 TH+RRH (DV) - RRH Component - Minimum percent of participants with new or increased non-employment income for project stayers	10 %	<input type="text"/>	<input type="text"/>	out of 3 points
8 TH+RRH (DV) - RRH Component - Minimum percent of participants with new or increased earned income for project leavers	15 %	<input type="text"/>	<input type="text"/>	out of 3 points
9 TH+RRH (DV) - RRH Component - Minimum percent of participants with new or increased non-employment income for project leavers	25 %	<input type="text"/>	<input type="text"/>	out of 3 points
Serve High Needs Populations	Goal	Performance	Points Awarded	Max Point Value
10 TH+RRH (DV) - RRH Component - Minimum percent of participants with zero income at entry	50 %	<input type="text"/>	<input type="text"/>	out of 1 points
11 TH+RRH (DV) - RRH Component - Minimum percent of participants entering project from place not meant for human habitation	10 %	<input type="text"/>	<input type="text"/>	out of 1 points
Project Effectiveness	Goal	Performance	Points Awarded	Max Point Value
12 TH+RRH (DV) - RRH Component - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %	<input type="text"/>	<input type="text"/>	out of 6 points
13 TH+RRH (DV) - RRH Component - Housing First and/or Low Barrier Implementation - CoC assessment of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes	<input type="text"/>	<input type="text"/>	out of 12 points
<b>Performance Measures Subtotal</b>				out of 54 points

**Equity Factors**

**Agency Leadership, Governance, and Policies**

- 1 Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions
- 2 Recipient's board of directors includes representation from more than one person with lived experience of homelessness
- 3 Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness
- 4 Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 2 points
Yes			out of 2 points
Yes			out of 5 points
Yes			out of 5 points

**Equity Factors Subtotal** out of 14 points

**Program Participant Outcomes**

- 1 Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations
- 2 Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes
- 3 Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points
Yes			out of 8 points
Yes			out of 8 points

**Program Participant Outcomes Subtotal** out of 24 points

**Other and Local Criteria**

- 1 Project is operating in conformance with CoC Standards

Goal	Performance	Points Awarded	Max Point Value
Yes			out of 8 points

**Other and Local Criteria Subtotal** out of 8 points

**Total Maximum Score** TH+RRH-DV projects: out of 100 points

**Project Financial Information**

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_

A Way Home for Tulsa Continuum of Care Project Rating Tool  
NOFO 2024



Organization Name: \_\_\_\_\_  
 Project Name: \_\_\_\_\_  
 Project Type: \_\_\_\_\_  
 Project Identifier: \_\_\_\_\_

**RENEWAL/EXPANSION PROJECT RATING TOOL**

**Performance Measures**

	Goal	Performance	Points Awarded	Max Point Value
<b>Length of Stay</b>				
1 TH+RRH (General) - TH Component (General) - On average, participants stay in project at least XX days	180 days			out of 1 points
2 TH+RRH (General) - RRH Component - On average, participants spend less than XX days from project entry to residential move-in	15 days			out of 1 points
<b>Exits to Permanent Housing</b>				
3 TH+RRH (General) - RRH Component - Minimum percent move to permanent housing	90 %			out of 20 points
4 TH+RRH (General) - RRH Component - Percent remain in or move to permanent housing	80-89 %			out of 15 points
5 TH+RRH (General) - RRH Component - Percent remain in or move to permanent housing	70-79 %			out of 10 points
<b>Returns to Homelessness (if data is available for project)</b>				
6 TH+RRH (General) - RRH Component - Maximum percent of participants return to homelessness within 12 months of exit to permanent housing	10 %			out of 6 points
7 TH+RRH (General) - RRH Component - Percent of participants return to homelessness within 12 months of exit to permanent housing	11-20 %			out of 3 points
<b>New or Increased Income and Earned Income</b>				
8 TH+RRH (General) - RRH Component - Minimum percent of participants with new or increased earned income for project stayers	8 %			out of 2 points
9 TH+RRH (General) - RRH Component - Minimum percent of participants with new or increased non-employment income for project stayers	10 %			out of 3 points
10 TH+RRH (General) - RRH Component - Minimum percent of participants with new or increased earned income for project leavers	15 %			out of 2 points
11 TH+RRH (General) - RRH Component - Minimum percent of participants with new or increased non-employment income for project leavers	25 %			out of 2 points
<b>Serve High Needs Populations</b>				
12 TH+RRH (General) - RRH Component - Minimum percent of participants with zero income at entry	35 %			out of 1 points
13 TH+RRH (General) - RRH Component - Minimum percent of participants entering project from place not meant for human habitation	25 %			out of 1 points
<b>Project Effectiveness</b>				
14 TH+RRH (General) - RRH Component - Coordinated Entry Participation- Minimum percent of entries to project from CE referral (or alternative system for DV projects)	100 %			out of 5 points

# DRAFT - FOR NOFO REVIEW ONLY

15	<b>TH+RRH (General) - RRH Component - Housing First and/or Low Barrier Implementation (General) - CoC assessment</b> of fidelity to Housing First from CoC monitoring or review of project policies and procedures	Yes			out of 10 points
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<b>Performance Measures Subtotal</b>				out of 54 points
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## Equity Factors

### Agency Leadership, Governance, and Policies

	Goal	Performance	Points Awarded	Max Point Value
1	Recipient has under-represented individuals (BIPOC, LGBTQ+, etc) in managerial and leadership positions	Yes		out of 2 points
2	Recipient's board of directors includes representation from more than one person with lived experience of homelessness	Yes		out of 2 points
3	Recipient has relational process for receiving and incorporating feedback from persons with lived experience of homelessness	Yes		out of 5 points
4	Recipient has reviewed internal policies and procedures with an equity lens and has a plan for developing and implementing equitable policies that do not impose undue barriers	Yes		out of 5 points

<b>Equity Factors Subtotal</b>				out of 14 points
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## Program Participant Outcomes

	Goal	Performance	Points Awarded	Max Point Value
1	Recipient has reviewed program participant outcomes with an equity lens, including the disaggregation of data by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points
2	Recipient has identified programmatic changes needed to make program participant outcomes more equitable and developed a plan to make those changes	Yes		out of 8 points
3	Recipient is working with HMIS lead to develop a schedule for reviewing HMIS data with disaggregation by race, ethnicity, gender identity, age, and/or other underserved populations	Yes		out of 8 points

<b>Program Participant Outcomes Subtotal</b>				out of 24 points
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## Other and Local Criteria

	Goal	Performance	Points Awarded	Max Point Value
1	Project is operating in conformance with CoC Standards	Yes		out of 8 points

<b>Other and Local Criteria Subtotal</b>				out of 8 points
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<b>Total Maximum Score</b>		TH+RRH-General projects:	out of 100 points
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## Project Financial Information

CoC funding requested \_\_\_\_\_  
 Amount of other public funding (federal, state, county, city) \_\_\_\_\_  
 Amount of private funding \_\_\_\_\_  
**TOTAL PROJECT COST** \_\_\_\_\_  
  
 CoC Amount Awarded Last Operating Year \_\_\_\_\_  
 CoC Amount Expended Last Operating Year \_\_\_\_\_  
**Percent of CoC funding expended last operating year** \_\_\_\_\_